



ARCTIC SLOPE NATIVE ASSOCIATION

2013
ANNUAL
REPORT

To the Next 50 Years

ASNA
ARCTIC SLOPE NATIVE ASSOCIATION



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ASNA

ARCTIC SLOPE NATIVE ASSOCIATION

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We are an Alaska Native-owned, nonprofit, tribal health and social services organization serving the Arctic Slope communities of Anaktuvuk Pass, Atqasuk, Barrow, Kaktovik, Nuiqsut, Point Hope, Point Lay, and Wainwright.

Formed in 1965 by founders Samuel Simmonds, Guy Okakok, Sr., and Charles 'Etok' Edwardsen, Jr., ASNA was originally created to help protect the lands of the Arctic Slope region, beginning the process that led to the Alaska Native Land Claims Settlement Act.

Today, ASNA operates the Samuel Simmonds Memorial Hospital, a 10-bed critical access facility and the only hospital within the northern region of Alaska. The hospital service area includes the communities of Atqasuk, Barrow, Kaktovik, Nuiqsut, Point Lay, and Wainwright.

Through our social service programs we provide employment, education and child and family services.

OUR MISSION

Our mission is to promote the well-being of the people of the Arctic Slope.

OUR VISION

The people of the Arctic Slope are healthy and content.

A Short History of Health Care on the Arctic Slope

AS WE REFLECT on how far we have come, we take time to recognize some key points in the recent history of health care on the North Slope.

1907



1920 Construction of Barrow's first hospital begins by the Board of Home Missions of the Presbyterian Church. *(The American Local History Network)*

1907 Former President Theodore Roosevelt issues an Executive Order reserving tracts of land in Barrow and other Native villages throughout the Territory. Tract B of U.S. Survey 2244, containing 3.62 acres at Barrow, is designated as a school reserve; a hospital will eventually be constructed on this site.



1921 Dr. and Mrs. Henry Greist arrive in Barrow, Alaska and take charge of the new Presbyterian hospital under construction. *(Article, "This Hospital 1,000 Miles from Pole")*

1922 The first child born at the new Presbyterian Hospital is Eben Hopson. He will later become the first president of ASNA.



1936 The Presbyterian Church turns the Barrow hospital and medical care over to the United States government. *(The American Local History Network)*

1963 A 25,000 square foot Indian Health Service (IHS) Hospital is built in Barrow.



October 1965 Acting under the ASNA name, Charles Edwardsen, Jr., Guy Okakok, Sr., and Samuel Simmonds file claim to 58 million acres for the Iñupiat people.



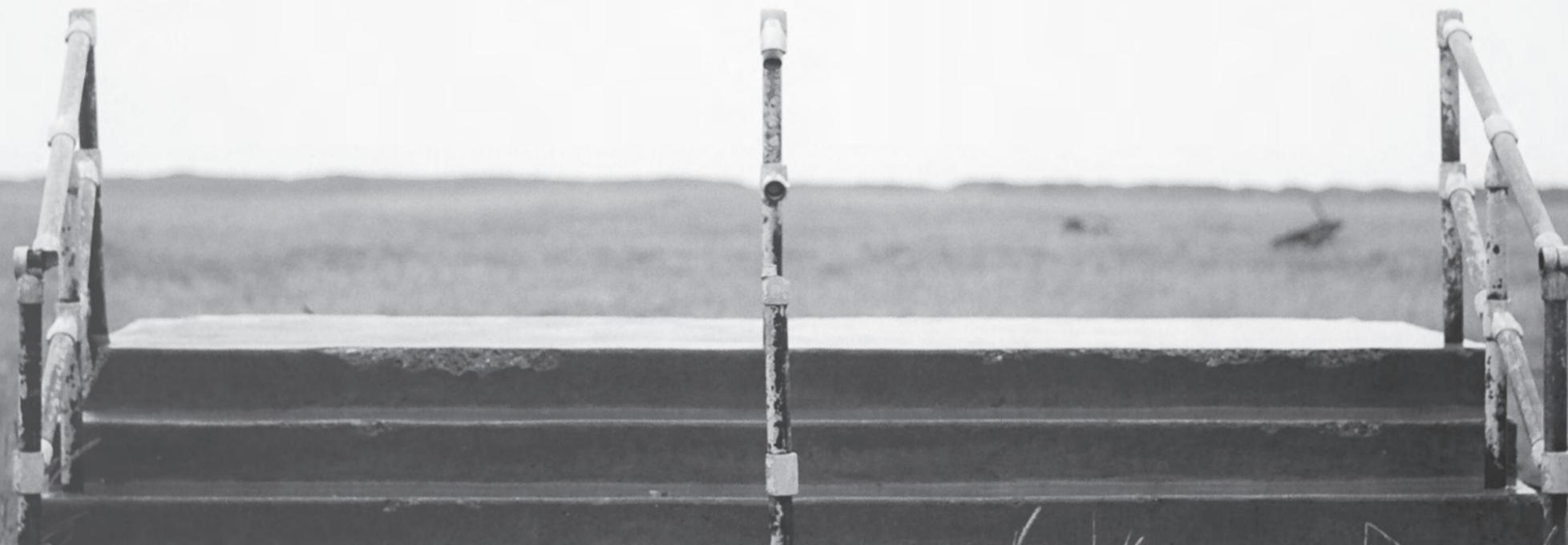
1965 Eben Hopson, Sr. becomes the first Executive Director of ASNA.

January 18, 1966 Attorney Fred Paul files land claims on behalf of ASNA in the U.S. Department of the Interior.



1969 Joseph Upicksoun becomes Executive Director of ASNA.

December 18, 1971 Following acceptance by the Alaska Federation of Natives (AFN) convention, President Nixon signs the Alaska Native Claims Settlement Act (ANCSA). ANCSA includes 40 million acres of land and \$962.5 million compensation for lands loss to be shared among the 12 different regions represented by AFN.



A Short History of Health Care on the Arctic Slope

1992 As a non-profit Tribal organization, ASNA becomes eligible under federal law PL 93-638 (Indian Self-Determination and Education Act) to receive federal money to provide programs that had traditionally been provided by the Bureau of Indian Affairs (BIA).
Roberta "Bobbi" Quintavell is named Executive Director.

March 15, 1996 Control and management of the hospital is transferred from the IHS to ASNA under the Indian Self-Determination and Education Assistance Act, Public Law 93-638 as amended, 26 U.S.C.450 et. seq. *The IHS hospital is later renamed as the Samuel Simmonds Memorial Hospital in honor of the late Samuel Simmonds who served as a pastor, carver, and worked in the social service and health care field.*

2000 \$2.5 million renovation of SSMH is completed.

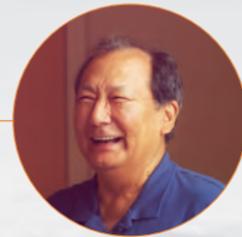
2000 The Joint Commission for Accreditation for Healthcare Organizations gives SSMH the highest score of any bush facility and the second highest score in the state.

September 21, 2013 After 50 years of operations at the old hospital, the new Samuel Simmonds Memorial Hospital in Barrow opens for service.

1985-1991 ASNA inactive.



1993 ASNA takes over management of the Medical Travel and Funeral Assistance Program.



1995-1996 ASNA Hospital Governing Board is created, representing the first time there is local governance of all hospital operations.

1997 SSMH becomes a member of the Alaska Tribal Health Compact.
Eben Hopson, Jr. is named as Executive Director, and later as President/CEO.



October 1, 1998 ASNA takes over the dental and eye clinics, transferred from the NSB.



February 29, 2007 First two loads of gravel are delivered to the new hospital site.

June 2007 After 10 years as President/CEO, Eben Hopson, Jr. retires. The Board names Marie Carroll, Vice President for Health Services, to succeed him.



2013



Bernice Kaigelak

PAĠLAGIVSI!

THE NUMBER ONE GOAL for the Arctic Slope Native Association (ASNA) Board of Directors has been to replace the 50-year old Samuel Simmonds Memorial Hospital (SSMH). This goal has now become a reality and we are grateful for the support we received from each of the Tribal Councils, the Regional and Village Corporations, City Governments and the North Slope Borough. I would like to give special recognition to ASNA's former Board Chairman, the late Joseph Upicksoun, for his leadership to get the replacement hospital project moving. He was there in 2004 with a shovel in hand to

commemorate the site selection alongside former President/CEO Eben Hopson.

Congratulations to our President/CEO, Marie Carroll, and all ASNA staff who worked diligently to open the new hospital on time and on budget. As we opened the doors to the new facility we also began new services and programs, including the implementation of a primary care home model, physical therapy, CT or CAT scan examinations, and more. We have also added over 100 new jobs and provide more specialty clinics than in previous years, bringing much needed specialty services closer to home.

Another major accomplishment was passing our three-year survey by The Joint Commission only six weeks after opening the new hospital. This rigorous unannounced onsite survey evaluated SSMH for compliance with standards of care specific to the needs of patients. Achieving this accreditation demonstrates our commitment to providing the highest level of patient care. Our laboratory was also re-accredited by the College of American Pathologists.

And we continue to aim for more. Our Board of Directors has approved the pursuit of swing bed status at SSMH. This will make it possible for patients who have undergone surgery at the Alaska Native Medical Center to receive physical therapy at SSMH before going home. Swing bed status will also help us to provide elder care for those who can no longer take care of themselves.

There has been a lot accomplished in 2013 and the first half of 2014. The Board of Directors recognizes the hard work and dedication of our staff and would like to thank them for a job well done in 2013. We are now entering into "the next 50 years" of health care at the new SSMH.

Quyanaq,

BERNICE KAIGELAK

Marie Carroll

ON SEPTEMBER 21, 1999, I joined the ASNA Board retreat and it was my first day on the job as Health Director, we identified our next "big hairy audacious goal" which was to build a new hospital. Exactly fourteen years later to the day, we opened the new Samuel Simmonds Memorial Hospital.

We had many partners along the way, including the Indian Health Service, the Denali Commission, Arctic Slope Regional Corporation and Ukpeaġvik Iñupiat Corporation. There were also many people who contributed their expertise and advocated tirelessly on the behalf of ASNA. To each of you, we owe great thanks. None of this would be possible without our hardworking staff, most of whom balanced the role of moving into the new facility along with their everyday duties. ASNA leadership is grateful for the long hours staff put in for a successful transition from the old to the new. There can be no better testament to their success than having our "first baby" arrive just a few short hours after we opened the new hospital doors. We are happy to share the story of Leah Ahsogeak in this report.

We also have other milestones in which to celebrate. The new ASNA Pre-Maternal Home is a safe and comfortable haven for our village pre-natal patients who must travel to Barrow for care or the delivery of their baby. Another major change was the start of a primary care medical home model which allows each patient to work with a medical team in making health care decisions.

Two-thousand thirteen was by no means an ordinary year and while it's worthy of celebration, it's also a time to begin anew. We are happy to share this report with you and even more excited for a new chapter in ASNA history.

The old hospital has stood for 50 years so I look forward to the next 50 years in the new SSMH. With increased space and greater capabilities we can continue to promote the health and well-being of the people of the Arctic Slope.

Quyanaq,

MARIE CARROLL



ASNA Board of Directors

OUR ORGANIZATION is governed by a Board of Directors who represent and are selected by the Iñupiat Tribal Councils of the Arctic Slope.

Chair

BERNICE KAIGELAK
Native Village of Nuiqsut



Bernice Aviuk Kaigelak of Nuiqsut, Alaska has been an ASNA Board of Director since 1994 and became the Chair shortly after the passing of longtime Chair, Joseph Upicksoun. Through her role she represents ASNA on the Alaska Native Tribal Health Consortium Board and is also a member of the Joint Operating Board for the Alaska Native Medical Center. Bernice currently works for Nuiqsut Trapper School.

Vice Chairman

THOMAS OLEMAUN
Native Village of Barrow



Thomas Ignavina Olemaun of Barrow, Alaska serves as the Vice Chairman on the ASNA Board of Directors. Thomas graduated from Barrow High School in 1989. He continued his education at Sheldon Jackson College to earn an Associate of Arts Degree in Business Management in 1994. Thomas is currently working as the Executive Director for the Native Village of Barrow. He and his wife Maggie have four children: Nathaniel, JakyLou, Josiah and Anagi.

Vacant

Point Lay

Treasurer

LILLIAN LANE
At-Large, Native Village of Point Hope



Lillian Aanauraq Lane of Point Hope, Alaska serves as Treasurer and At-Large member on the ASNA Board of Directors. She graduated from Mount Edgecumbe High School in Sitka. Lillian continued her education at Sheldon Jackson College to earn a Bachelor of Arts Degree in Elementary Education. She is currently working as the Dean of Students for the North Slope Borough School District in Point Hope. Lillian and her husband Pastor UL Johnson have nine children and twenty grandchildren.

Secretary

ISABEL NASHOOKPUK
Native Village of Wainwright



Isabel Maasak Nashookpuk of Wainwright, Alaska serves as the Secretary on the ASNA Board of Directors. She graduated from Alak School in Wainwright. Isabel is currently working as a Senior Van Driver for the North Slope Borough in Wainwright. She and her husband Rex have five children: Amos, Raymond, Josephine, Frances and Emma.

IDA ANGASAN

Native Village of Kaktovik



Ida Angasan of Kaktovik, Alaska serves as a member of the Board of Directors. She recently retired from her many years of service to the North Slope Borough School District, though she remains active in education through her role as a board member for Iļisagvik College.

JUSTUS MEKIANA, JR.
Naqsragmiut Tribal Council



Justus Ilanagsak Mekiana, Jr. of Anaktuvuk Pass, Alaska serves as a member on the ASNA Board of Directors. He has taken Carpentry classes at Iļisagvik College and also had training on Toyo Stoves. Justus is currently working

as Maintenance on housing renovations for the North Slope Borough. He and his wife Effie have three children: Angie, Kenton and Gilbert.

NANCY OVIOK

Native Village of Point Hope



Nancy Oviok of Point Hope, Alaska serves as a member on the ASNA Board of Directors. She graduated from Tikiġaq High School in Point Hope. Nancy continued her education at the University of Alaska

Fairbanks to earn an Associate of Applied Science Degree in Applied Accounting. She is currently working in Payroll/Accounts Payable for the Tikiġaq Corporation. Nancy and her husband Roy have four children: Terza, Bridgett, Kyla and Kasey.

HERMAN KIGNAK, SR.

Native Village of Atqasuk



Herman Momeganna Kignak, Sr. of Atqasuk, Alaska serves as the Sergeant at Arms on ASNA Board of Directors. He is currently retired, but his previous work experience includes working for the North Slope Borough as

a Heavy Equipment Operator and Village Coordinator from 1984 to 2000. Herman was also the City Mayor of Atqasuk from 1984 to 1989.

SSMH Hospital Governing Body

Chair **BERNICE KAIGELAK**
Native Village of Nuiqsut

Vice Chair **DOREEN LEAVITT**
North Slope Borough Health Department

AMOS NASHOOKPUK
Native Village of Wainwright

IDA ANGASAN
Native Village of Kaktovik

KATHAREEN LIEB
Native Village of Atqasuk

HAZEL KUNAKNANA
Native Village of Nuiqsut

MARIE CARROLL
ASNA President/CEO

JEFF PRATER
SSMH Hospital Administrator

DEVON ALLEN
SSMH Clinical Director

ANDREW BERTAPELLE
SSMH Director of Nursing

THE SAMUEL SIMMONDS MEMORIAL HOSPITAL is a 10-bed critical access facility providing medical services in the northernmost region of Alaska. Our goal is to provide culturally sensitive quality health care to the communities of the Arctic Slope.

As authorized by the ASNA Board of Directors, a Hospital Governing Body comprised of tribal council representatives, ASNA leadership, and the North Slope Borough Health Director oversee the hospital and its operations.





PRE-MATERNAL HOME

A Place for Mothers-to-Be

IN JUNE 2013 ASNA OPENED a Pre-Maternal Home in Barrow. The home is a place for pregnant women and children referred by Samuel Simmonds Memorial Hospital.

The home has five bedrooms, three bathrooms, an office space, full kitchen, washer and dryer, and comfortable living space. Educational classes are provided at the home including one-on-one consultations addressing prenatal nutrition, early childhood nutrition, family budgeting, talking circles, and identifying pressure points for pregnancy pain relief.

The goal of the Pre-Maternal Home is to be temporary "home away from home" for pregnant women, and mothers and their children.



NEW HOSPITAL CEREMONIAL CELEBRATION

Project and Community Leaders Celebrate the Completion of the New Facility

ON AUGUST 22, 2013, ASNA HOSTED a ceremonial celebration to commemorate the completion of the new Samuel Simmonds Memorial Hospital. ASNA, in partnership with the Indian Health Service (IHS) and the Denali Commission, invested over \$160 million in both design and construction of the newly built hospital.

The ceremonial event included lunch, blessing of the new facility, ribbon cutting, special recognitions, and guided tours. Honored guests included Senators Lisa Murkowski and Mark Begich, IHS Director Dr. Yvette Roubideaux and North Slope Borough Mayor Charlotte Brower. Past ASNA leadership also took part in the celebration, including past executive director Roberta "Bobbi" Quintavell, past president Eben Hopson, Jr. and former board member Oliver Leavitt, all of whom shared stories of their journey and contributions to ASNA.





STAFF & FAMILY CELEBRATION

ASNA Family Gathered for a Time All Their Own

ON SEPTEMBER 13, 2013, ASNA HOSTED a staff and family celebration. This event was specifically for all ASNA and SSMH employees and their loved ones.

A scavenger hunt was conducted to acquaint employees and their families with the new facility. There was also a barbecue, a children's activity room with games and crafts, and the Health Education office offered flu shots and immunizations.

Community partners in health and faith were also invited to participate in the intimate event, which included the North Slope Borough Health, Emergency Medical Services, Fire and Safety departments, in addition to leadership from local churches.





COMMUNITY OPEN HOUSE

An Evening for Board, Staff and Community to Celebrate

ON SEPTEMBER 19, 2013, ASNA HOSTED an open house for all community members to participate in. During the community celebration there was a blessing of the new facility, ribbon cutting, and guided tours. There were also flu shots, giveaways, and light refreshments.

ASNA Board Chair Bernice Kaigelak encouraged community members to “speak life” into the new facility, and President/CEO Marie Carroll welcomed community members to their new home for health care.





THE NEW HOSPITAL OPENS ITS DOORS

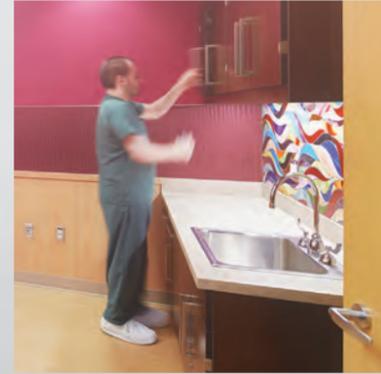
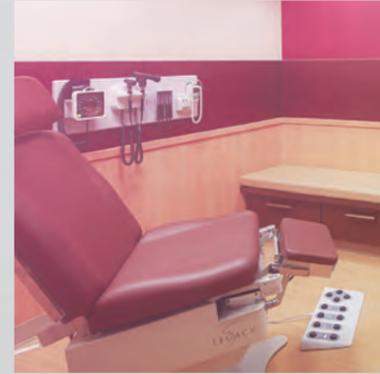
THE NEW HOSPITAL OPENED for service on September 21, 2013. All medical and social services were moved to the new location at 7000 Uula Street. With the move, ASNA and SSMH no longer provide services at the old hospital, the Wellness Center, or the facility previously referred to as ASNA Main. The front door is open from 8:00am–6:00pm and the ER is open 24 hours / 7 days a week.



FIRST BABY BORN AT NEW HOSPITAL

THE FIRST BABY BORN at the new hospital was Leah Bergitte Kinuvaiq Ahsogeak on September 21, 2013 at 12:27pm—just a few short hours after the doors to the new hospital opened! She weighed 8 lbs. 2.9 oz. and measured 21 inches long. Proud parents are Payuk and Sandra Ahsogeak of Barrow, Alaska. Leah joins her sibling Noah John Nayakik-Ahsogeak. Dr. Joan Gaela was the delivering doctor. The mother was amazed with the space for her family and relatives who came to see her newborn baby. She said, "It was nice to be the first, even though it wasn't planned."





PRIMARY CARE & APPOINTMENT SYSTEM

PRIMARY CARE FOLLOWS THE MEDICAL HOME MODEL and is the new practice of health care at SSMH. The launch of this new system coincided with the opening of the new hospital.

Primary Care is patient-centered, comprehensive, team-based, accessible, and focuses heavily on prevention, quality and safety. The aim is to have better care for individuals, better health for populations, and lower per capita costs. Each SSMH primary care team has a primary care physician, nurse practitioner, physician assistant, case manager, case manager assistant, pharmacist, and patient.

With the introduction of the new primary care system, we were also able to institute a same-day and future appointment scheduling system, giving patients the ability to plan around their health care needs.



33,865 **OUTPATIENT VISITS**, including Emergency Room and Specialty Clinics

7 **NSBSD COUNSELORS** trained in Applied Suicide and Intervention Skills Training (ASIST)

450 The number of **COMMUNITY MEMBERS** who attended the new hospital open house

22 **BIRTHS**

2,400 **FLUORIDE VARNISHES** in Atqasuk, Barrow, Kaktovik, Point Hope, Point Lay, and Wainwright

87 **HOUSEHOLDS** throughout the North Slope who were awarded the CITGO Heating Assistance grant

219 **INPATIENT VISITS**

5,423 **VILLAGE VISITS**, including physician, community health aide, and dental visits within the service area

20 **VILLAGE DENTAL TRIPS**

84,000 **SQUARE FEET** gained with new facility

403 **FLU SHOTS** given during clinics and open houses

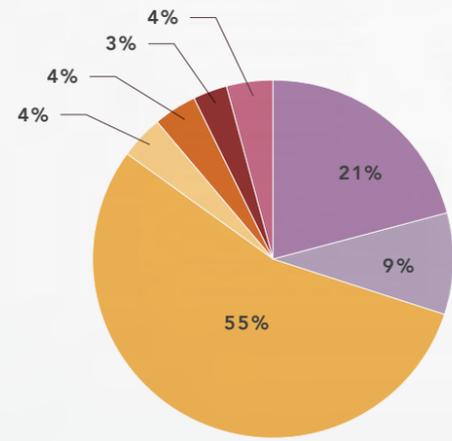


Revenue & Expense

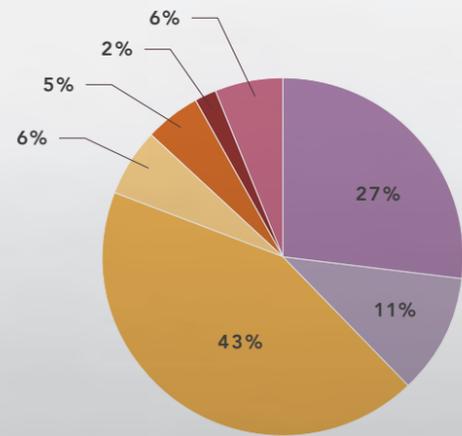
OPERATING REVENUES	2013	2012	2011
Grant and contract revenue	\$ 43,173,608	40,840,114	50,091,991
Patient service revenue, net	14,665,438	13,791,923	11,236,417
Other	563,161	519,435	260,580
TOTAL OPERATING REVENUES	58,402,207	55,151,472	61,588,988
OPERATING EXPENSES			
Construction	20,891,486	22,910,624	32,570,836
Salaries and fringe benefits	17,272,824	14,319,206	12,721,977
Contractual and professional services	7,617,634	5,833,677	5,315,847
Direct assistance payments to individuals	4,809,145	3,237,920	2,342,826
Supplies	3,524,198	2,652,870	2,433,187
Travel and per diem	1,231,411	1,196,129	1,546,525
Indirect recovery	(1,741,005)	1,741,005	—
Other	3,778,752	3,058,847	2,716,512
TOTAL OPERATING EXPENSES	57,384,445	54,950,278	59,647,710
OPERATING INCOME	1,017,762	201,194	1,941,278
NET NONOPERATING REVENUES			
Investment income	33,733	92,457	161,321
Capital contributions	11,458,580	—	—
CHANGE IN NET POSITION	12,510,075	293,651	2,102,599
Net position at beginning of year	16,581,938	16,288,287	14,185,688
NET POSITION AT END OF YEAR	\$ 29,092,013	16,581,938	16,288,287

Balance Sheet

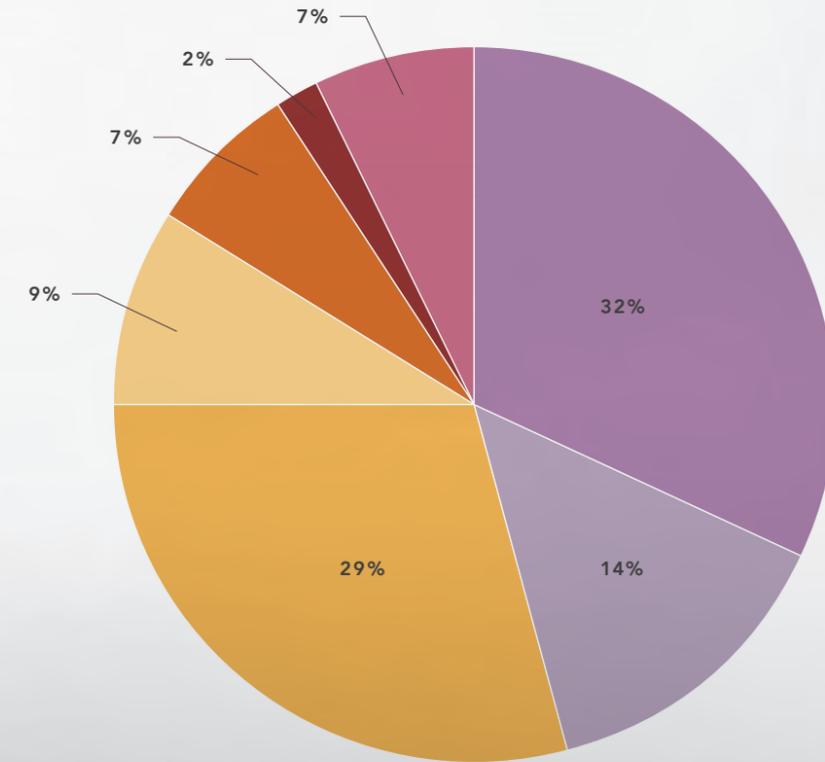
ASSETS	2013	2012
Cash and cash equivalents	\$ 29,176,734	49,160,248
Certificates of deposit	3,464,480	3,451,673
Amounts receivable:		
<i>Funding agencies</i>	2,256,333	2,466,316
<i>Patients, net of allowance for doubtful accounts of \$848,511 and \$1,054,299, respectively</i>	3,422,333	3,681,830
<i>Other</i>	41,362	57,767
Prepaid expenses and other assets	239,546	319,199
TOTAL CURRENT ASSETS	38,600,788	59,137,033
Capital assets, <i>net of accumulated depreciation of \$3,476,737 and \$2,920,835</i>	15,198,901	1,233,185
TOTAL ASSETS	\$ 53,799,689	60,370,218
LIABILITIES AND NET POSITION		
LIABILITIES		
Current:		
<i>Accounts payable and accrued expenses</i>	\$ 12,132,136	4,006,593
<i>Deferred revenue</i>	12,051,699	37,591,889
<i>Over recovery of indirect costs</i>	—	1,741,005
<i>Accrued annual leave</i>	523,841	448,793
TOTAL CURRENT LIABILITIES	24,707,676	43,788,280
NET POSITION		
Net investment in capital assets	15,198,901	1,233,185
Unrestricted	13,893,112	15,348,753
TOTAL NET POSITION	29,092,013	16,581,938
COMMITMENTS AND CONTINGENCIES		
TOTAL LIABILITIES AND NET POSITION	\$ 53,799,689	60,370,218



2011



2012



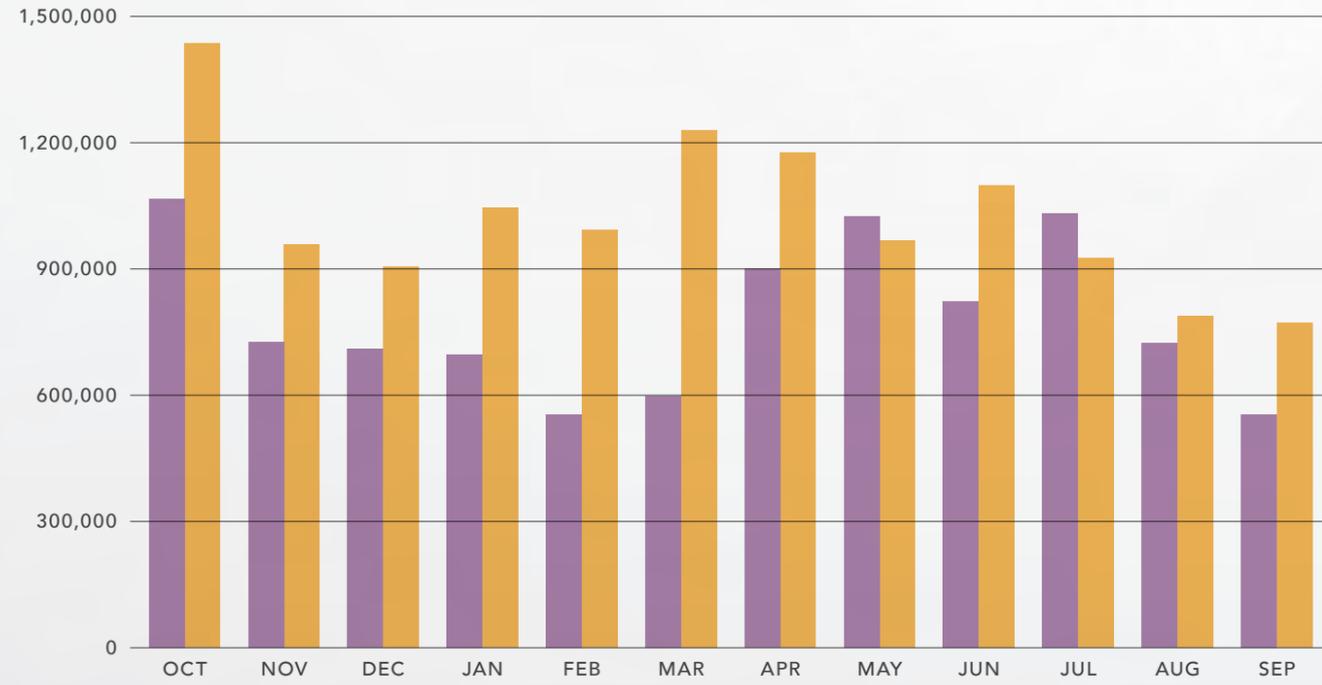
2013

KEY

- Salaries & Fringe Benefits
- Contractual & Professional Services
- Construction
- Direct Assistance Payments to Individuals
- Supplies
- Travel & Per Diem
- Other



Collections

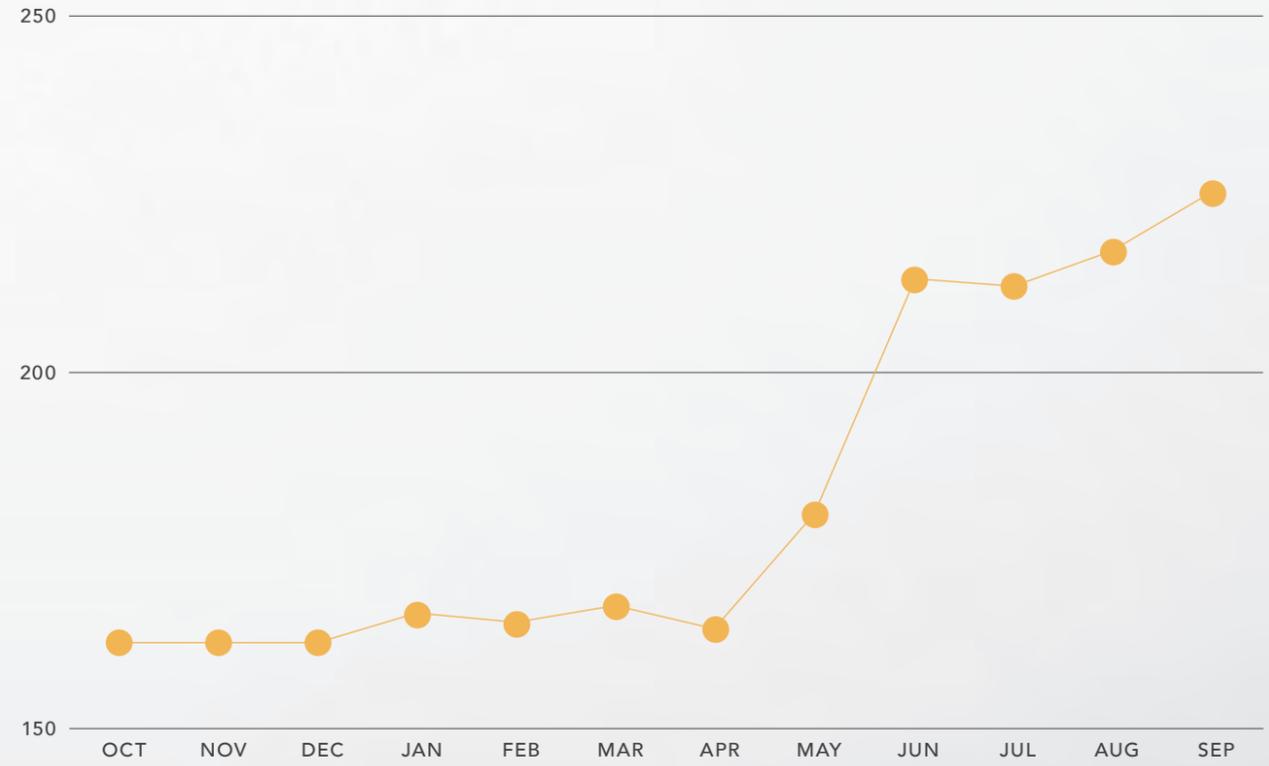


COLLECTIONS TOTALS

Fiscal Year 2012 to Fiscal Year 2013

● FY 2012 ● FY 2013

Employees



EMPLOYEE COUNT

Fiscal Year 2013





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Barrow, Alaska 99723

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Toll Free 1-800-478-3033

