

A man with a beard, wearing a black hoodie and a black cap, is looking upwards and to the right. He is wearing grey overalls with a hammer icon on the chest. The background shows a light-colored building with a dark roofline against a clear blue sky.

ARCTIC SLOPE NATIVE ASSOCIATION

2016
ANNUAL
REPORT

ASNA
ARCTIC SLOPE NATIVE ASSOCIATION



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ARCTIC SLOPE NATIVE ASSOCIATION (ASNA) is a tribal, non-profit, health and social services organization based in the northernmost region of Alaska, serving the villages of Anaktuvuk Pass, Atkasuk, Kaktovik, Nuiqsut, Point Hope, Point Lay, Utqiagvik, and Wainwright. Formed in 1965, by original founders Samuel Simmonds, Guy Okakok, Sr., and Charles 'Etok' Edwardsen, Jr., ASNA was originally created to help protect the lands of the Arctic Slope region, beginning the process that led to the passage of the Alaska Native Land Claims Settlement Act.

Today, ASNA manages the Samuel Simmonds Memorial Hospital, the only critical access hospital and Level IV trauma center within the region. We also offer assisted living, dental services, eye care, social service programs, health education, disease prevention programs and more.

MISSION

Our mission is to promote the health and well-being of the people of the Arctic Slope.

VISION

Our vision is that the people of the Arctic Slope are healthy and content.

FROM LEADERSHIP

*Thomas Olemaun, Chair &
Marie Carroll, President & CEO*

WE CELEBRATED our 50th anniversary in 2015 and entered 2016 determined to build on the powerful successes of the last fifty years. We began the year with a renewed emphasis on improving, growing, and sustaining our operations. To that end, we initiated new programs and expanded services to benefit and enrich our communities.

The ASNA Construction Department began construction of eight duplexes adjacent to SSMH. This project has mutual benefits for the growth of our organization and community. This will allow us to recruit and retain staff in order to provide additional services beyond our current capabilities. Keeping in consideration the critical shortage of housing in our community, we will begin to mitigate our footprint on the housing market.

A longtime goal of the ASNA Board was fulfilled when we began managing elder care services at Aimaagvik, *A Place You Call Home*, formerly known as the Assisted Living Center. This transition gives Aimaagvik residents access to staff from SSMH to provide increased medical care. We began serving *niqipiaq*, traditional foods, a nourishment for the body and soul.

We also implemented a new and enhanced X-ray technology called DEXA. This technology allows our doctors to measure bone density and strength. It is a technological advancement that helps us guard against osteoporosis in our communities, and begin treatment for those who suffer from a disease that is very difficult to detect without a DEXA scan.



The ASNA Pre-Maternal Home expanded its role as a “home away from home” for pregnant mothers and their children. The program now serves as a gathering place for educational enrichment programs across the Arctic Slope. The home successfully received funding to empower our families with courses aimed at increasing the rates of breastfeeding in our communities. In addition, the interior of the home received much-needed upgrades to provide a more enjoyable experience for its visitors.

These moments remind us what is truly important in life and what can be achieved if we all work together.

Other programs matured, expanded and enjoyed greater successes over the past year. The Diabetes Program hosted over two hundred workshops. More staff joined the ASNA team and as an organization we now have over 300 employees, a reflection of our commitment to support the expanded growth of health care services.

These initiatives are symbolic of the sustained effort and overall operational strength of the past year.

We are grateful for the skilled and dedicated people of the Arctic Slope Native Association. We thank them for their commitment and the essential services they provide to the people of the Arctic Slope.

Among those dedicated to the mission of our organization, we mourn in the passing of our longtime board member, Herman Momegana Kignak, Sr. Herman served for 26 years as the longest serving member of the ASNA Board of Directors. We dedicate this annual report to Herman, who served passionately and always with a smile. As Momegana would often say, *Ki—let’s go*.

Quyanaq,

THOMAS IGNAVINA OLEMAUN
Chair

MARIE QAQAUN CARROLL
President & CEO



OUR LEADERSHIP

ASNA *Board of Directors*

Board Chair

THOMAS OLEMAUN
Native Village of Barrow

Vice Chair, At Large

DOREEN LEAVITT
Native Village of Barrow

Treasurer

NANCY ROCK
Native Village of Point Hope

Secretary

ISABEL NASHOOKPUK
Wainwright Traditional Council

Sergeant at Arms

ANNA NAGEAK
Naqsraqmiut Tribal Council

**HERMAN KIGNAK, SR.*

Native Village of Atqasuk

HAZEL KUNAKNANA

Native Village of Nuiqsut

LLOYD PIKOK

Native Village of Point Lay

VACANT

Native Village of Kaktovik

**In Remembrance*

SAMUEL SIMMONDS MEMORIAL HOSPITAL *Governing Committee*

THE ASNA BOARD formed a hospital governing committee to specifically oversee the Samuel Simmonds Memorial Hospital operations. The governing committee includes tribal council representatives, the ASNA President/CEO, the Hospital Administrator, the Hospital Chief of Staff, and the North Slope Borough Director of Health & Social Services.

Chairperson THOMAS OLEMAUN
Native Village of Barrow

ISABEL NASHOOKPUK
Wainwright Traditional Council

**HERMAN KIGNAK, SR.*
Native Village of Atqasuk

LLOYD PIKOK
Native Village of Point Lay

HAZEL KUNAKNANA
Native Village of Nuiqsut

MARIE CARROLL
ASNA President/CEO

RICHARD HALL
Hospital Administrator

DR. BARBARA MEDLIN
Hospital Chief of Staff

ROSEMARIE HABEICH
*North Slope Borough Director of Health
& Social Services*

**In Remembrance*

IN REMEMBRANCE OF
Herman Momegana Kignak, Sr.

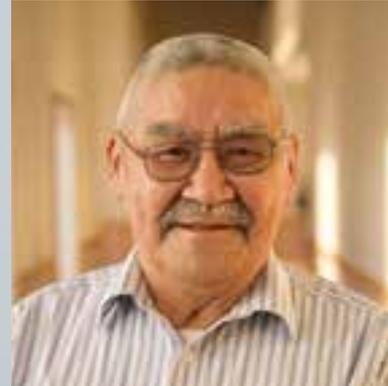
ASNA WOULD LIKE TO REMEMBER our longtime board member that has passed, Herman Momegana Kignak, Sr.

Herman Momegana Kignak, Sr. was instrumental in the resurgence of ASNA in the early 1990s when we began the transfer of health services from the federal government to Tribal self-governance. He served 26 years on the ASNA board in various roles and most recently as Sergeant at Arms.

Besides his tireless advocacy to improve the health of Arctic Slope people, he was a longtime North Slope Borough employee, and served as mayor of Atqasuk from 1984-1989. His service also extended to previous board memberships on the Alaska Federation of Natives, Native Village of Atqasuk, North Slope Borough Assembly, Cully Corporation, Arctic Slope Telephone Association Cooperative, Atqasuk Corporation, and the North Slope Borough Fish and Game Management Committee.

We will miss his good humor, optimism, and unwavering encouragement.

Herman's dedication to improving the lives of Arctic Slope people will be greatly missed.





STRENGTHENING CARE

Strengthening care is a vital component to our mission of promoting the health and well-being of the people of the Arctic Slope. Over the past year, ASNA reached many new benchmarks of strengthened care. We have improved access and expanded services to provide vital health care needs right here at Samuel Simmonds Memorial Hospital.

In 2016, Samuel Simmonds Memorial Hospital earned the Gold Seal of Approval® from The Joint Commission and was designated as an American Heart Association training site. In addition, we've launched new service lines such as Respiratory Therapy and Bone Density Testing. We remain committed to increasing the level of care provided at Samuel Simmonds Memorial Hospital.

PROVIDING HIGH QUALITY HEALTH CARE

Gold Seal Accreditation Awarded to Samuel Simmonds Memorial Hospital

Samuel Simmonds Memorial Hospital has earned The Joint Commission's Gold Seal of Approval® for Hospital Accreditation. The Gold Seal of Approval® is a symbol of quality that reflects our commitment to providing safe and effective patient care.

To earn the Gold Seal, Samuel Simmonds Memorial Hospital underwent a rigorous, unannounced onsite survey in November 2016. During the review, a team of Joint Commission expert surveyors evaluated several areas of care, including emergency management, medication management, and infection prevention and control.

The Joint Commission has accredited hospitals for more than 60 years. More than 4,000 general, children's, long-term acute, psychiatric, rehabilitation and specialty hospitals currently maintain accreditation from The Joint Commission, awarded for a three-year period. In addition, approximately 360 critical access hospitals maintain accreditation through The Joint Commission.

"This achievement is a team effort and is the result of everyone's hard work," said Richard Hall, Samuel Simmonds Memorial Hospital administrator. "I am truly thankful to all of the staff for helping us achieve this accomplishment that our entire organization should be proud of."

Samuel Simmonds Memorial Hospital Attains American Heart Association Training Site Status

In April, Samuel Simmonds Memorial Hospital began serving as an American Heart Association training site.

The American Heart Association is the gold standard for excellence in health care services. Now, American Heart Association training is taking place locally. Our new training site status allows local certified instructors to provide on-site training classes in Basic Life Support, Adult Advanced Cardiac Life Support, Pediatric Advanced Life Support, and Basic Life Support-Instructor Training.

About 100 staff members have received American Heart Association training since the April opening. Successful participants include Samuel Simmonds Memorial Hospital physicians, nurses, dentists, dental technicians and EMS providers.





AIMAAGVIK | A PLACE YOU CALL HOME

ASNA Begins Management of Assisted Living Home

In February 2016, ASNA was granted licensure by the State of Alaska to manage the day-to-day operations of the Assisted Living Center in Utqiagvik. HOPE Community Resources previously managed the facility through a contractual agreement with the North Slope Borough and remains at its existing location. ASNA has renamed the facility Aimaagvik, which translates to “a place you call home” in Iñupiaq.

Longtime ASNA employee Diane Nosbisch is the director of Aimaagvik. Aimaagvik is a 12-bed facility with six shared rooms. The facility offers 24-hour supportive care, assistance with daily living activities, and organized recreational, spiritual, and physical activities for its residents. In addition, residents have access to traditional foods.

KEEPING CARE CLOSE TO HOME

Bone Density Testing Now Available at Samuel Simmonds Memorial Hospital

Bone density testing has been available since November so that our North Slope residents can have their testing completed in Utqiagvik, rather than traveling over 700 miles to Anchorage to get it done.



The DEXA or Dual Energy X-Ray Absorptiometry machine is the latest piece of equipment installed in the Medical Imaging Department.

A DEXA scan helps to evaluate a patient’s risk of osteoporosis—a disease that causes bones to become more fragile and likely to break. In the past, osteoporosis could only be detected after a patient broke a bone. By that time, however, the bones could already be quite weak.

DEXA scans are easy, fast, and painless. Unlike an MRI or CT scan, a DEXA scan doesn't involve being inside a tunnel or a ring. Instead, a patient lies on a flat and open padded table. A DEXA scan usually takes about fifteen minutes, although it depends on what part of the body is being scanned.

Specialty Clinic Adds Sleep Studies

We have been offering sleep studies in Utqiagvik since March. This is another specialty clinic designed to bring services right here at home, where they are needed most. The Sleep Study Clinic is an additional service offered under the Specialty Clinic purview, and is conducted in partnership with the Anchorage Sleep Clinic. Two rooms in the inpatient unit have been designated and equipped to monitor patients for sleep apnea and other underlying issues.

If you are interested in taking part in a Sleep Study Specialty Clinic, be sure to request a referral from your primary care provider.

Samuel Simmonds Memorial Hospital Meets Needs of Respiratory Therapy Patients

In July, we began providing an important new service called respiratory therapy. Respiratory therapy is for patients who have diseases of the lung and circulatory system, such as asthma, chronic obstructive pulmonary disease, and congestive heart failure. Our respiratory therapists work in all areas of the hospital and with all ages.

The Respiratory Therapy Program is to provide additional services for patients with certain lung and breathing conditions, so they receive quality treatment locally at Samuel Simmonds Memorial Hospital. In addition, the respiratory therapy staff also provide education on prevention and proper use of respiratory medications in the clinic and inpatient units.

There are two respiratory therapists at the hospital.





IN THE COMMUNITY

Our community outreach and involvement programs put the focus on prevention efforts and being a community partner.

This past year, we held the first-ever Men's Health Fair in Utqiagvik. It was a great success with a large patient turnout. We also saw the beginning of construction on the new ASNA duplexes and participated in a community clean-up effort that cleared 865 bags of trash from our streets.

PREVENTION AS A FIRST STEP

Youth Dental Program Encourages Early Preventative Care

By the age of two, 44% of children have already experienced cavities. In an effort to stem this negative trend, Samuel Simmonds Memorial Hospital Dental Clinic offered open clinic times for infants to two-year-olds. The June promotion, "Two is Too Late," attracted 25 patients over the course of four days. Dental staff provided complete dental screenings, fluoride varnishes and dental products on a walk-in basis. The Dental Clinic is continuing the effort/initiative by offering additional open clinic times every Friday from 1 p.m. to 4 p.m.

Men's Health Fair a Success

In celebration of National Men's Health Month, Samuel Simmonds Memorial Hospital sponsored the first-ever Men's Health Fair in June.

The health fair was promoted as a "Men's Tune-Up" to highlight the awareness of preventable health problems and encourage early detection and treatment of diseases. Several stations presented information on tobacco prevention, colonoscopy screening appointments, sexually transmitted infections, diabetes screening, hepatitis testing, and more.

Giveaways included a tool bag. Tools were also given out at each station for participants, including measuring tapes, hammers, wrenches, and more.

Men often take care of their families before taking care of themselves. We wanted to give them an opportunity to change that.

Diabetes Prevention Program Hosts Family Fun Activities

The Samuel Simmonds Memorial Hospital Diabetes Prevention Program hosted family fun activities in Utqiaġvik and the outlying North Slope villages, including the annual Family Fun Day, cooking camps, and various Cooperative Extension workshops. Family Fun Day occurs every January at Ipalook Elementary School in Utqiaġvik and includes an indoor walk, diabetes screenings, chair massages, Zumba, and more. The Iļisaġvik College Cooperative Extension Program collaborated with the Samuel Simmonds Memorial Hospital Diabetes Prevention Program and held about 200 community workshops in the last year. This included a Tundra Garden behind the North Slope Borough Senior Center, lagoon walks for kids, traditional plant activities, and cooking camps at Anaktuvuk Pass, Point Hope, and Wainwright.

KEEPING STRONG PARTNERSHIPS

ASNA Proudly Participates in 'Our Land' Community Clean-Up

Nearly 200 ASNA employees and members of the community braved the wind and rain during the first annual 'Our Land' Community Clean-Up project in July. Clean-Up participants enjoyed a barbecue lunch and spread out in Browerville neighborhoods, picking up trash and distributing vehicle removal forms.

At the end of the four-hour event, 151 trash bags were disposed of, leaving an impressive difference for our community.

The four-hour event was part of a weeklong clean-up of Utqiagvik that resulted in 865 bags of disposed trash. There were 706 people who participated in the initiative and nearly ten abandoned vehicles were removed by the City of Utqiagvik.

ASNA Radio Hour Launched on KBRW

In an effort to do more community outreach and education, ASNA began hosting a one-hour KBRW radio show in November 2015. The show runs from 11 a.m. to 12 p.m. on Friday mornings. The purpose of the radio show is to:

- » Spotlight individual departments and health care providers so that the public can understand the important work that is done;
- » Promote specific health and wellness messages (e.g. Men's Health Week, Colorectal Cancer Awareness Day, and the importance of breastfeeding);
- » Learn more about the medical staff at SSMH; and
- » Serve as an audio "bulletin board" to remind listeners about upcoming specialty clinics, village travel, or ASNA-sponsored events.



Aviktuaqatigiigñiq | Living Our Value of Sharing

Sharing is an integral part of our Iñupiaq culture and values. At ASNA, our mission is to promote the health and well-being of our people. This holiday season, we were inspired by programs such as the 'Gifts of Love' to give back to our communities.

The Gifts of Love Program is organized by Iñuuraq (Edwardsen) Moss and her husband Oliver. The local Children and Youth Services (CYS) staff and school facilitators also helped with obtaining the children's own wish lists. Various organizations and individuals in Utqiagvik bought gifts for children residing at CYS or for families in need. This year, ASNA happily participated.

ASNA also purchased gifts for the children in the Indian Child Welfare Act Program, including those who reside in the North Slope villages. We also created several Dinner-in-a-Box gifts, with turkey as the main entree, and distributed to families in need from Utqiagvik and the villages.

ADDRESSING A COMMUNITY NEED

ASNA Begins Construction of Eight Duplexes

Housing has long been a critical issue for the North Slope. In Utqiagvik, the shortage has resulted in high costs of rent, multiple families living in one household, and families moving out of Utqiagvik to purchase a home.

The ASNA Construction Department began the construction of eight duplexes located near Samuel Simmonds Memorial Hospital in the summer of 2016. Housing for staff is a critical tool for the recruitment and retention of quality health care providers at SSMH.

The construction of the duplexes is expected to be completed by the end of 2017.





BUILDING RESILIENCY

Resiliency is the ability to adapt to challenging situations and overcome these issues as they arise.

This past year, we connected Indian Child Welfare Act Program services to Anaktuvuk Pass, expanded the ASNA Tribal Childcare Program, and continued to develop the ASNA Pre-Maternal Home with grants from the Rasmuson Foundation and the Seventh Generation Fund for Indigenous Peoples – Thriving Women's Initiative.

PUTTING FAMILIES FIRST*Indian Child Welfare Act Program Now Serves Anaktuvuk Pass*

The Indian Child Welfare Act of 1978 was powerful legislation, declaring that “it is the policy of this Nation to protect the best interests of Indian children and to promote the stability and security of Indian tribes and families by the establishment of minimum Federal standards for the removal of Indian children from their families and the placement of such children in foster or adoptive homes which will reflect the unique values of Indian culture, and by providing for assistance to Indian tribes in the operation of child and family service programs.”

In April, ASNA started providing Indian Child Welfare Act (ICWA) services to Anaktuvuk Pass. We continue to serve Atqasuk, Kaktovik, Nuiqsut, and Wainwright. The services we provide include representing tribal children in court cases, handling customary adoptions, and working with families, courts and the state to place children with relatives.

ASNA Tribal Childcare Program Provides Support for Working Families

The ASNA Tribal Childcare Program, operated under the Division of Family Preservation and Development, launched a region-wide outreach campaign in 2016, resulting in a total of 13 families, 24 children altogether, receiving financial assistance for the program.

The ASNA Tribal Childcare Program exists to provide direct childcare services to low-income families who are employed, attending job training or an education program, and participating in eligible subsistence activities.

Since February 2014, ASNA has been providing childcare services for Sally Aguvluk’s three-year-old daughter, Kristin Lizzie in Wainwright. Sally’s mother, Eunice Ahvakana, cares for Kristin during the day, while Sally works as the Arctic Slope Regional Corporation village resource liaison.

Sally stated, “As a single parent, I’m grateful the ASNA Childcare Program allows me to work to provide income and support my family. I’ve been able to catch up on my bills and I’m happy that my mom gets paid to watch Kristin.”



ASNA Pre-Maternal Home Thriving

Through grant support, the ASNA Pre-Maternal Home was able to provide free educational classes for Arctic Slope residents, receive upgrades to the facility, and provide trainings and opportunities to women and children on prenatal care and nutritional information.

Educational classes are held regularly at the ASNA Pre-Maternal Home, including family gatherings where tenants and parents within the community gather and share the joys and challenges of parenting, share ideas, and allow children to play together. Other classes held include Budgeting for Families and Parental Rights.

The Pre-Maternal Home first opened its doors in June 2013 and is located at 274 Pisokak Street in Utqiagvik. It serves as a temporary “home away from home” for pregnant mothers and children that come to town from our outlying villages.





STAFF FOCUS

Our employees are vital to the operations of our growing organization. Over the past year, we have focused on retaining quality staff and recruiting locally to fulfill our health care delivery needs.

This year, we reached a milestone with employing over 300 employees, implementing a new nursing retention program, and increasing our efforts to hire locally. The Guy Okakok, Sr. Scholarship Program, aimed at investing in homegrown health care providers awarded its first recipients, Allison Akpik and Lizzie Diaz of Utqiagvik. Alongside our efforts to hire locally, we are pleased to announce that Jalene Kanayurak of Utqiagvik became certified as a registered nurse.

We focus on staff because it is the human element of health care that, when combined with the latest technologies and techniques, creates better outcomes. One of our goals all along has been the development of local community members as core members of the Samuel Simmonds health care experience.

GROWING OUR OWN

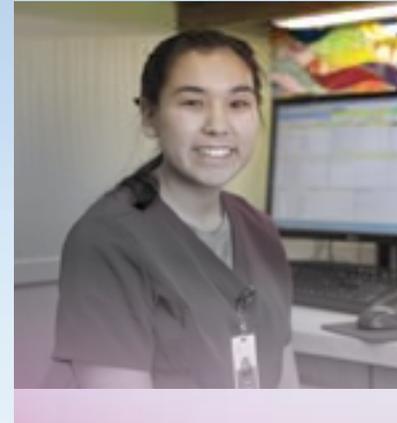
Homegrown Health Care Providers Becoming a Reality

As a young child in Utqiagvik, recent nursing school graduate Jalene Kanayurak remembers hearing her father's emergency radio go off at all hours of the day and night as he served as a first responder to those in need. Today, Jalene is responding to the same calls as her father did, this time as a registered nurse in our Primary Care Department. She became a state registered nurse in early September.

The daughter of Lloyd and Abby Kanayurak, Jalene graduated from the University of New England in May 2016 and served as an intern at Samuel Simmonds Memorial Hospital ER Department over the summer. Jalene was also named 2016 Miss WEIO and focuses her Miss WEIO work on diabetes awareness, drug and alcohol abuse, and suicide prevention.

Internship Program Promotes Long-Term Opportunity

This year, ASNA hired 11 interns who were placed in nearly every department to expose them to health careers available at the Samuel Simmonds Memorial Hospital. In addition to their job duties, they participated in ASNA-sponsored community events, including Walking Wednesday, the Barrow Community Clean-Up Initiative, and more. Each week, the interns also attended a Lunch and Learn with various department staff. Many of our interns continued with ASNA for full-time employment.





First-Ever ASNA Leadership Scholarship Awardees

ASNA awarded Allison Akpik and Lizzie Diaz of Utqiagvik the Guy Okakok, Sr. Leadership Award in the fall of 2016.

Lizzie Diaz, the daughter of Dora (Panigeo) Diaz of Utqiagvik, and Jaime Diaz, is a student at the College of Staten Island in New York. She received an Associate of Applied Science degree in Nursing in the spring of 2017, and she will further her education to earn a Bachelor of Science in Nursing. Lizzie has excelled as a nursing intern at Samuel Simmonds Memorial Hospital, displaying strong leadership skills and a notable desire to serving the community.

Allison Akpik, the daughter of Selene Akpik-Tirre of Utqiagvik, and John Pacheco, graduated from Argosy University in San Diego, California. She is the granddaughter of Morrie Jr. and Rosanna Lemen and Walter Jr. and May (Maasak) Akpik of Utqiagvik. Allison received a Master of Arts degree in Counseling Psychology in December 2016. She earned an undergraduate degree in Psychology from Arizona State University in the spring of 2014. Allison displays strong passion and engagement in providing culturally relevant behavioral health services on the North Slope, as an intern and counselor at the North Slope Borough Health & Social Services Department.

The Guy Okakok, Sr. Leadership Award was established by the ASNA Board of Directors in the fall of 2015 in recognition of our 50th anniversary as an organization, with the intention of providing support for “homegrown health care providers”. The scholarship awardees receive up to \$5,000 per academic year to be applied to tuition, room & board, and other fees.



ATTRACTING TOP TALENT

Nursing Department Pilots Retention Program

In an effort to attract and retain quality nursing staff, Samuel Simmonds Memorial Hospital Nursing piloted a new program to recruit and retain quality staff nurses. The Samuel Simmonds Memorial Hospital New Graduate Nurse Internship was introduced in March 2016 and aims to attract nurses with a passion for rural health care.

The internship, based on Benner's Model of 5 Stages of Nursing Experience, assists nurses in a steady progression from novice nurse to expert nurse by exposing them to both clinical and didactic courses and training in all areas of service. The internship runs a total of 18 weeks, with an additional department-based orientation (up to one month) after completion. This past year, two student interns completed the internship.

Dental Hosts Indian Health Service Externs

Over the past summer, Samuel Simmonds Memorial Hospital Dental hosted eight dental externs from the Indian Health Service National Dental Student Extern Program. The dental externs, from eight different universities, were in their second or third year of university and had an opportunity to experience dental care delivery in Utqiagvik, while others traveled to villages while shadowing dental staff.

The extern program is a primary recruitment tool for future dentists, since the initial program started 12 years ago. The majority of Samuel Simmonds Memorial Hospital dental providers have previously participated in the program.





IN REMEMBRANCE OF
ALOU G. SAN JOSE

Alou G. San Jose worked as a registrar for Samuel Simmonds Memorial Hospital from December 2008 until her passing in May 2016. She was born and raised in Quezon City, Philippines. Alou graduated college with a Bachelor's Degree in Civil Engineering at Mapua Institute University.

Alou moved to Utqiagvik in May 2006. Her previous jobs in Utqiagvik included project manager for WH Pacific, project administrator for North Slope Borough Public Works and CIPM, and assistant budget analyst for North Slope Borough Administration & Finance.

Alou loved to sing and tell stories of the happenings in her life. Her life revolved around her family, especially her parents, whom she took care of very well.

Alou loved the community of Utqiagvik. She was a charitable and compassionate person, and stood her ground on what she believed. All remember Alou's many contributions to our community.

ASNA would like to remember our former staff member that has passed, Alou G. San Jose.

QUYANAQ

As we reflect on the growth and accomplishments of our organization in 2016, we extend our heartfelt *quyanaqpak* to those who made it possible. It is because of the leadership of our board of directors, hospital administration, physicians, nurses, and support staff that we are able to ensure that the people of the Arctic Slope are healthy and content.

Last, but not least, we are thankful to our tribal councils for their support: Naqsaḡmiut Tribal Council, Native Village of Atqasuk, Native Village of Barrow, Native Village of Kaktovik, Native Village of Nuiqsut, Native Village of Point Hope, Native Village of Point Lay, and Wainwright Traditional Council. In addition, thank you to the North Slope Borough, Arctic Slope Regional Corporation, Alaska Native Tribal Health Consortium, and our tribal health partners. We look forward to our continued success in 2017.



BY THE NUMBERS

Dental

Village Patient Visits: 574

Children Ages Two and Under
Visits: 73

Barrow Sealant Clinic
Cavity-Free Kids: 58

Total Sealants Placed: 3,681

Medical

Babies Delivered: 24

Primary Care Visits: 12,844

Ultrasounds: 463

Colonoscopies: 41

Mammograms: 172

Physical Therapy Visits: 2,299



Specialty Clinic Patient Visits

Ear, Nose & Throat: *196*

Orthopedics: *102*

Audiology: *205*

Cardiology: *72*

Diabetes: *110*

Gynecology: *57*

Neurology: *50*

Ophthalmology: *49*

Pediatrics: *155*

Rheumatology: *67*

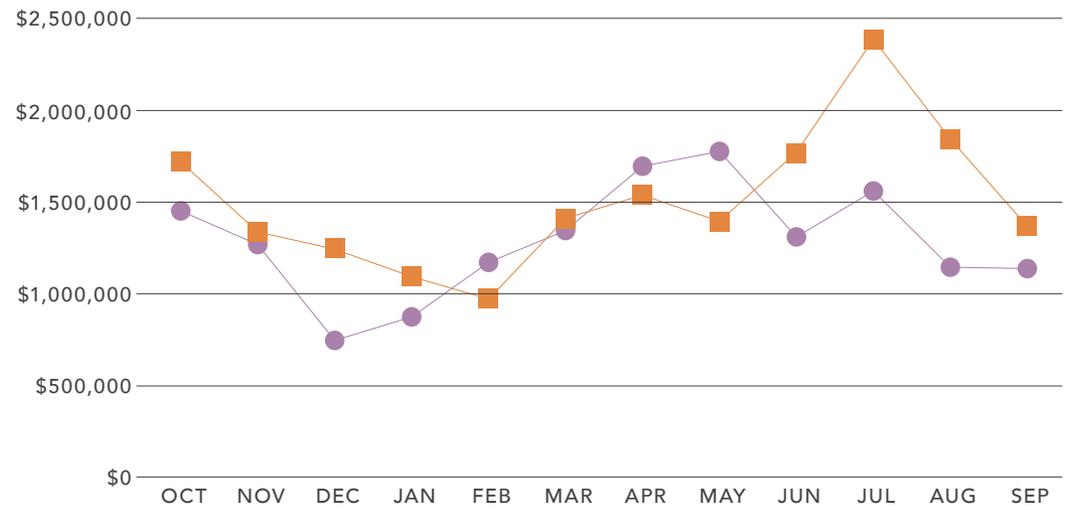
Sleep Studies: *152*

INCOME STATEMENT

	OPERATING REVENUE	2016	2015	2014
Grant and contract revenue	\$	42,380,552	42,035,985	45,141,416
Patient service revenue, <i>net</i>		24,898,572	19,255,786	16,554,552
Other		667,987	903,118	626,368
TOTAL OPERATING REVENUE		67,947,111	62,194,889	62,322,336
OPERATING EXPENSES				
Salaries and fringe benefits		34,465,815	28,329,707	24,805,577
Contractual and professional services		7,868,283	7,196,541	8,691,532
Depreciation		7,026,241	2,943,266	2,412,651
Supplies		4,482,569	3,627,171	3,583,093
Direct assistance payments to individuals		2,986,956	3,192,981	4,381,477
Travel and per diem		1,754,870	1,581,100	1,340,592
Construction		256,273	888,078	4,204,613
Other		6,344,430	6,402,378	4,732,701
TOTAL OPERATING EXPENSES		65,185,437	54,161,222	54,152,236
OPERATING INCOME		2,761,674	8,033,667	8,170,100
NET NON-OPERATING REVENUES				
Settlement revenue (expense)		(639,358)	500,000	5,300,000
Gain on sale of capital assets		7,923	—	65,000
Capital contributions		140,505,716	2,388,548	1,998,392
Investment income		1,655,902	(701,549)	752,729
CHANGE IN NET POSITION		144,291,857	10,220,666	16,286,221
Net position at beginning of year		55,598,900	45,378,234	29,092,013
NET POSITION AT END OF YEAR	\$	199,890,757	55,598,900	45,378,234

BALANCE SHEET

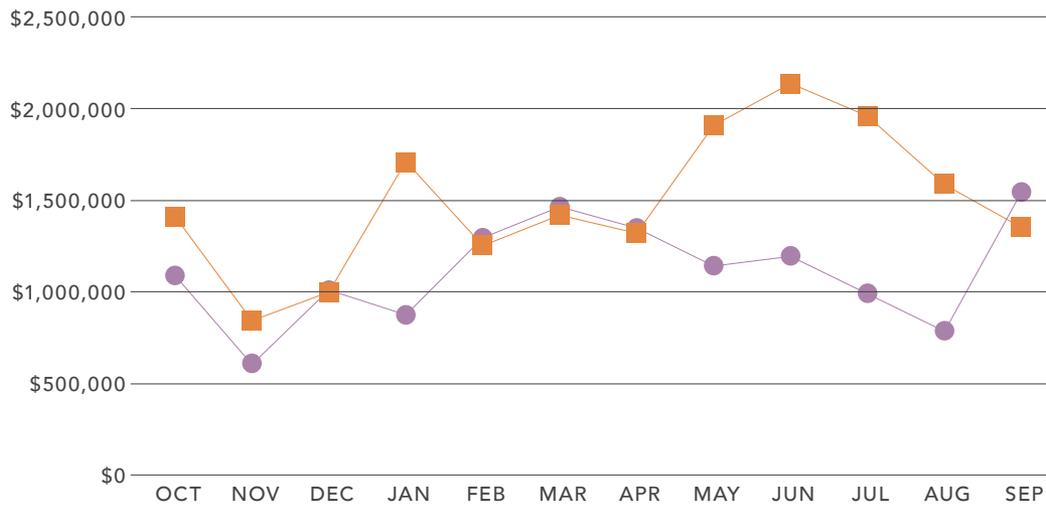
ASSETS	2016	2015	2014
Current assets	\$ 19,265,863	16,164,617	36,984,844
Investments	31,342,518	29,697,775	—
Capital assets, <i>net of accumulated depreciation</i>	164,978,785	18,924,725	17,087,757
TOTAL ASSETS	215,587,166	64,787,117	54,072,601
LIABILITIES			
Current liabilities	15,696,409	9,188,217	8,694,367
NET POSITION			
Net investment in capital assets	164,757,249	18,856,669	16,947,754
Unrestricted	35,133,508	36,742,231	28,430,480
TOTAL NET POSITION	\$ 199,890,757	55,598,900	45,378,234



COLLECTIONS TOTALS

Fiscal Year 2016 vs. Fiscal Year 2015

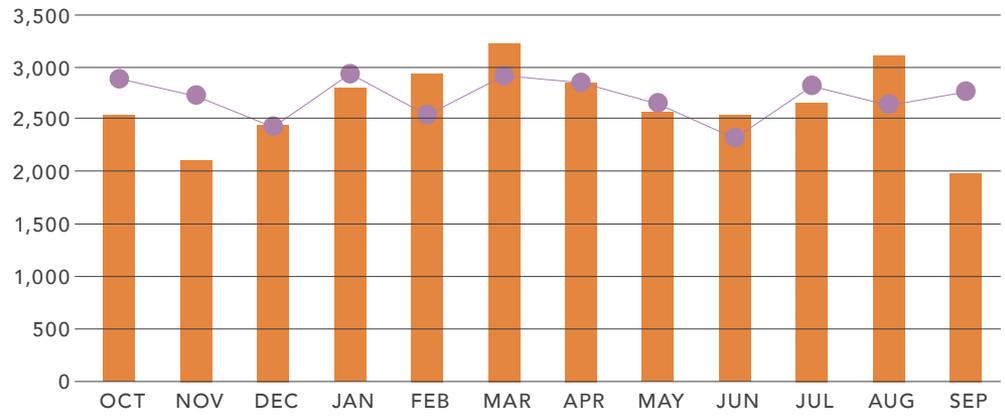
■ FY 2016 ● FY 2015



ADJUSTMENTS & WRITE-OFFS

Fiscal Year 2016 vs. Fiscal Year 2015

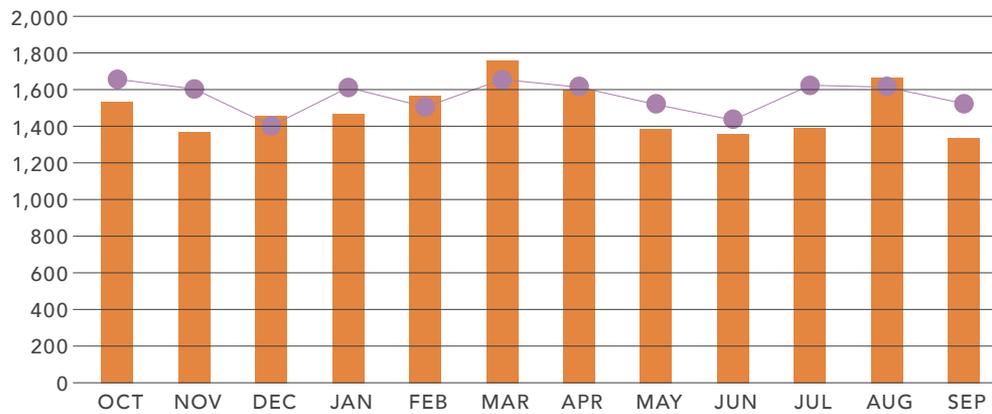
■ FY 2016 ● FY 2015



PATIENT ENCOUNTERS

Fiscal Year 2016 vs. Fiscal Year 2015

■ FY 2016 ● FY 2015



UNIQUE USERS

Fiscal Year 2016 vs. Fiscal Year 2015

■ FY 2016 ● FY 2015

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