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ARCTIC SLOPE NATIVE ASSOCIATION (ASNA) is an Alaska Native-owned, non-profit, health and social services organization based in the northern-most region of Alaska, serving the villages of Anaktuvuk Pass, Atqasuk, Kaktovik, Nuiqsut, Point Hope, Point Lay, Utqiagvik, and Wainwright. Formed in 1965, by original founders Samuel Simmonds, Guy Okakok, Sr., and Charles ‘Etok’ Edwardsen, Jr., ASNA was originally created to help protect the lands of the Arctic Slope region, beginning the process that led to the passage of the Alaska Native Land Claims Settlement Act.

Today, ASNA manages the Samuel Simmonds Memorial Hospital, the only critical access hospital and Level IV trauma center within the region. We also offer assisted living, dental services, eye care, social service programs, health education, disease prevention programs and more.
MISSION

Our mission is to promote the health and well-being of the people of the Arctic Slope.

VISION

The people of the Arctic Slope are healthy and content.
OUR LEADERSHIP

ASNA
Board of Directors
Acting Board Chair
NANCY ROCK
Native Village of Point Hope

Secretary
ISABEL NASHOOKPUK
Wainwright Traditional Council

Treasurer
LLOYD PIKOK
Native Village of Point Lay

Sergeant at Arms
ANNA NAGEAK
Naqsragmiut Tribal Council

Members
MURIEL BROWER
Native Village of Barrow

HAZEL KUNAKNANA
Native Village of Nuiqsut

NOREEN KAIGELAK
Native Village of Kaktovik

BERNICE KAIGELAK
At-Large

VACANT
Native Village of Atqasuk
SAMUEL SIMMONDS MEMORIAL HOSPITAL

Governing Committee

THE ASNA BOARD formed a hospital governing committee to specifically oversee the Samuel Simmonds Memorial Hospital operations. The governing committee includes tribal council representatives, the ASNA president/CEO, the hospital administrator, the chief of staff, and the North Slope Borough director of health & social services.

Chairperson MURIEL BROWER
Native Village of Barrow

Vice Chair ISABEL NASHOOKPUK
Wainwright Traditional Council

Secretary HAZEL KUNAKNANA
Native Village of Nuiqsut

Members

LLOYD PIKOK
Native Village of Point Lay

NOREEN KALEAK
Native Village of Kaktovik

MARIE CARROLL
ASNA President/CEO

RICHARD HALL
Hospital Administrator

DR. ALANNA SMALL
Hospital Chief of Staff

ROSEMARIE HABEICH
North Slope Borough Director of Health & Social Services
Nancy Rock, Acting Chair &
Marie Qaqaun Carroll, President & CEO

Paqlagivsi! Over the past year, we have seen a considerable increase and improvement in the overall operational strength of our organization. Thanks to our early leaders who fought for the well-being of our people, our organization is firmly routed to embark on our new initiatives and remain committed to providing quality, comprehensive health care to the people of the Arctic Slope.

In response to the growing needs of our people, we have made significant strides in our efforts to prevent and detect cancers such as lung and colorectal cancer the leading types of cancer on the Arctic Slope. The imaging department has seen a considerable increase in low dose CT lung cancer screenings. Concurrently, Screening for Life is working to utilize this important service for early detection of colorectal cancer and has added additional colorectal cancer screening clinics to the schedule.

Initiatives implemented in the past year include increasing our capacity to provide village health services by bringing on more providers who are solely dedicated to the care of patients in our outlying villages. As an American Heart Association training site we have been able to provide advanced clinical training and mentorship for our region. We have also brought several new lab and imaging tests in-house as well as innovative treatment opportunities for patients in the physical therapy department. Lastly, in late 2017, we added telemetry monitoring to our inpatient department, which allows providers to closely monitor the electrical activity of hearts, further enhancing our delivery of care.

These initiatives would not be possible without the skilled and dedicated staff of the Arctic Slope Native Association. We thank them for their commitment in providing essential services to the people of the Arctic Slope.

Quyanaq,

Nancy Rock
Acting Chairperson

Marie Qaqaun Carroll
President & CEO
Special Recognition of Tommy Olemaun

TOMMY OLEMAUN of Utqiagvik, Alaska began as a board member in 2004 representing the Native Village of Barrow. He served as chairperson on the ASNA board of directors from 2015 to 2017. Tommy’s tenure with NVB began in 1996 when he was elected to the NVB tribal council. He was appointed in 2005 to serve as executive director, a role he held until his retirement in 2017.

Tommy has lived his entire life in Utqiagvik, where he resides with his wife, Maggie, and four children. Tommy graduated from Barrow High School in 1989 and went to Sheldon Jackson College to earn an Associate of Arts Degree in Business Management in 1994. He is a whaling captain and is involved with many community activities.

I want to thank former chairperson Tommy Olemaun for his longtime dedicated service as the Native Village of Barrow representative. Our board of directors provides invaluable leadership and decision-making toward our mission of promoting the health and well-being of the Arctic Slope people.

Quyanaqpak,

MARIE QAQAUN CARROLL
President & CEO
Effectively Meeting Patients’ Needs

The Medical Travel and Funeral Assistance (MTFA) program and the travel department at ASNA have merged, and are now called the patient travel department.

The coordination between departments has improved the level of service for patient continuation of care. Jozieta Slatton is the patient travel director. She is responsible for patient travel and oversight of the MTFA program, Medicaid program, and corporate travel department.

The purpose of the patient travel department is to provide efficient and excellent service to all that we serve. Patient care and care coordination are high priorities for Samuel Simmonds Memorial Hospital, and we are here to provide the best care possible.

Serving Our Region Through Collaboration

As the only critical access hospital in the Arctic Slope region, SSMH providers offer medical oversight and preceptorship training for the North Slope Borough (NSB) Community Health Aide Program (CHAP). CHAPs are often the only primary care providers serving vital roles in the health and well-being of our residents.

The SSMH village health team includes physician assistant Becky Andrew, nurse case manager Liz Rawls, and family nurse practitioner Barbara Stagg. On a daily basis, this team works closely with the NSB CHAPs to coordinate care and referrals between the village clinics, SSMH, and the Alaska Native Medical Center (ANMC). Until recently, Becky had been the sole medical provider traveling to the villages and carrying village caseloads. Liz and Barbara have joined Becky to assist with our efforts to strengthen the continuity of care on the North Slope.

The Screening for Life staff work closely with the village health staff to keep village patients informed about their screenings. They offer year-round breast and cervical cancer screenings and quarterly colorectal screenings to residents of Utqiagvik, Atqasuk, Kaktovik, Nuiqsut, Point Lay, and Wainwright.
QUÑUINIQ “HUMILITY”
— The act of giving support and not expecting anything in return

Offering Safeguards To Our People

The imaging department at SSMH added low dose CT lung cancer screening services for patients. This new screening service helps with the early detection of lung cancer for our patients as an adjunct to our current cancer prevention and screening program.

Screening means testing for a disease when there are no symptoms or history of that disease. Doctors recommend a screening test to find a disease early, when treatment may work better, according to the Center for Disease Control and Prevention. Patients who are interested in getting screened at SSMH should speak to their primary care provider to discuss screening options.

The incidence of lung cancer among males on the Arctic Slope is the highest in the state of Alaska, and significantly higher than the statewide incidence rate. Lung cancer is a particularly deadly cancer and the leading cause of cancer death in the North Slope Borough, causing 35 of the 90 cancer deaths between 1996 and 2007.

*Source: NSB Baseline Community Health Analysis Report, 2010

Heart Health at Home

SSMH has been able to provide cardiac telemetry services since November 2017. This allows for patients who need basic cardiac monitoring to be cared for at SSMH instead of being sent off-slope. The cardiac telemetry monitoring is used to check the patient’s heart rate and rhythm, which is observed from the nursing station.

The nurses who work in the inpatient unit, where telemetry was implemented, have received multiple trainings. These trainings include how to use the monitors, cardiac rhythm interpretation, and cardiac pharmacology.
BY THE NUMBERS

Dental
- Dental Procedures: 26,322
- Dental Patient Visits: 6,510
- Sealants/Preventative Resin Restorations: 4,002
- Fluoride Treatments: 3,751

Medical
- Babies Delivered: 31
- Primary Care Visits: 12,609
- Inpatient Admissions: 222
- ER Visits: 8,065
- Specialty Clinics Offered: 63
Medical Imaging

- DEXA: 49
- X-rays: 3,556
- CAT Scans: 849
- Mammograms: 227
- Ultrasounds: 1,080
- Venous Doppler Ultrasounds: 23

Specialty Clinic Patient Visits

- Arthritis: 60
- Audiology: 169
- Ear, Nose & Throat (ENT): 217
- Cardiology: 77
- Diabetes: 49
- GYN: 51
- Surgery: 19
- Sleep: 136
- Podiatry: 10
- Pediatric Cardiology: 14
- Pediatrics: 192
- Orthopedics: 112
- Ophthalmolgy: 83
- Neurology: 53
- Hepatitis: 20
IN THE COMMUNITY

Our community outreach and involvement programs put the focus on prevention efforts and being a community partner. This past year, we held informational meetings in all the villages and the annual meeting in Atqasuk. While in the communities, ASNA leadership was able to listen to concerns and answer questions. ASNA also received funding to host a great thriving women’s initiative this year that was held in Utqiagvik, which brought women in from all over the North Slope for an Indigenous Breastfeeding Counselor training.
AVIKTUAQATIGIIGÑIQ “SHARING”
— Sharing information to our communities

Village Informational Meetings

The ASNA leadership team, led by President/CEO Marie Carroll, held informational meetings in every Arctic Slope village. Staff provided updates on ASNA programs and hospital services, and gathered community feedback.

Scholarship Recipients

In support of Arctic Slope Native Association’s mission to promote the health and well-being of the people of the Arctic Slope, this scholarship is offered to tribal members of the Arctic Slope region who are interested in healthcare or social service careers.

Serena (Williams) Nestey and Angelica Telfair were selected to receive the 2017 Guy Okakok, Sr. Leadership Award.

Serena is the daughter of Kathy and the late Robert Malabed, and granddaughter of the late Eugene and Beulah Williams of Utqiagvik. She is currently attending Western New Mexico University and is pursuing a Master of Arts in social work. Serena earned an undergraduate degree in social work from the University of Alaska Anchorage in 2012. She has consistently displayed compassion and dedication as a mentor to at-risk youth and as a volunteer for several social services and youth organizations. Serena’s plans upon graduation include policy and advocacy work and continuing to work with homeless at-risk youth within the state of Alaska.

Angel is the daughter of Marie and Ernie Stackhouse of Utqiagvik and Daniel Telfair. She is currently attending Eastern Washington University and is pursuing a Bachelor of Arts in social work. Angel graduated from Barrow High School in May 2016. She has actively served in many roles, advocating for ending domestic violence and abuse and encouraging others to speak out. Upon graduation, Angel plans to return home to Utqiagvik to pursue a career in social work.
Making Connections

ASNA held seven weekly parenting classes in May and June 2017 at the Pre-Maternal Home in Utqiagvik. The classes were taught in nine units presented by the Pre-Maternal Home coordinator and healthy family advocates.

Topics of discussion included learning about self-limiting time outs, how to keep up with your child’s homework, what to do when children are not willing to follow directions, and information about the use of technology. The Parent Project has helped many families on the North Slope. ASNA staff observed the success with families who have completed the program.

Fruitful Nourishment

The Indigenous Breastfeeding Counselor training session was funded by a grant from the Thriving Women’s Initiative to boost breastfeeding rates on the North Slope. It covered the cost of travel, food, and lodging for two women from each North Slope village served by ASNA, as well as costs for a handful of participants from the hub community. The group of women were trained as peer counselors and can now provide support to breastfeeding mothers in their own villages.

The training was led by Camie Jae Goldhammer, who is Sisseton Wahpeton, and Kimberly Moore-Salas, who is Dine’. Camie was the first Native lactation consultant in Washington State, and Kimberly has worked for years to promote inclusive access to lactation training and education for tribal communities in the Southwest. They also chose the North Slope as the place for the first Indigenous Breastfeeding Counselor training.
Men’s Tune-Up 2.0

Drawing on the success of the inaugural Men’s Health Fair held at SSMH in 2016, ASNA staff collaborated with local health partners to expand the health-fair model to Nuiqsut and Kaktovik in July 2017.

The health fair, branded as “Men’s Tune-up,” highlighted the awareness of preventable health problems and encouraged early detection and treatment of diseases. Several stations presented information on tobacco prevention, colonoscopy screening appointments, sexually transmitted infections, diabetes screening, oral cancer screening, hepatitis testing, and also information on breastfeeding.

QUVIANĠUNIQ “HUMOR”
— Laughter is the best medicine

Every Step Counts

The SSMH Diabetes Prevention Team held its fifth annual Family Fun Day in January 2017. Organizers provided interactive health and wellness activities for all ages such as the run/walk event, massages by traditional healers, yoga and Qi’ gong sessions, obstacle courses, Zumba, a film screening and panel discussion, free childcare, and more.

Nearly 10 rural communities statewide have adopted the Family Fun Day model, led by Samuel Simmonds Memorial Hospital Diabetes Prevention Team and Ilisaġvik College’s Cooperative Extension.

Girls’ Night Out

In honor of National Breast Cancer Awareness Month, SSMH Medical Imaging and ASNA Screening for Life hosted a Girls’ Night Out event to engage and involve the community in the fight against breast cancer.

During Girls’ Night Out, 24 participants enjoyed music, light refreshments, and fun in a relaxed atmosphere. Ladies who had their mammogram during the event received a hoodie and gift bag.
STAFF FOCUS

Our employees are vital to the operations of our growing organization. Over the past year, we have focused on retaining quality staff and recruiting locally to fulfill our health care delivery needs.

NAGLIKTUUTIQAGNIQ “COMPASSION”
— We are all in need of compassion and our lives are made richer as we learn to give and receive it

Richard Hennessy, FEMA Graduate

Richard Elgin Hennessy is a registered nurse in the SSMH emergency room. He graduated from FEMA’s National Emergency Management Advanced Academy (formerly the Leaders Academy) at the Emergency Management Institute in Emmitsburg, MD in September. He completed the full curriculum, which provides strategic level training and education in the essential skills and tools for emergency management professionals. Richard is currently the trauma and emergency management specialist at SSMH. He is skilled in emergency response and disaster preparedness coordination. He supports ASNA’s mission by ensuring the best service possible to our region.
Lorena Nashaknik, Dental Assistant, Earns Certification

ASNA is pleased to announce that Dental Assistant Lorena Nashaknik completed a 35-hour continuing education course at the Claremore Indian Hospital in Claremore, Oklahoma to become a Periodontal Expanded Function Dental Assistant level II or EFPDA. During this course, she learned how to use ultrasonic instrumentation to remove plaque and calculus above the gum line. She is the first dental assistant with SSMH to receive this training and is enjoying her new role in this clinical capacity.

Lorena has been a dental assistant at the SSMH Dental Clinic since 2007. She is a graduate of Barrow High School and holds an associate’s degree in business administration from the Ilisaġvik College.

Angela “Terzioski” Maslov, Giving Back

Angela Maslov is a registered nurse at Samuel Simmonds Memorial Hospital. Angela grew up in Utqiaġvik. She received her Bachelor of Science degree in nursing from Indiana University Northwest in 2014. After graduation, she took the job to become a registered nurse at the SSMH’s emergency department.

She is married to Dejan Maslov and is a proud mother of their daughter. Angela is passionate about healthy living and caring for others. Angela is very thankful to have the honor and privilege to give back to the community in which she grew up.

Internship Program Promotes Long-Term Opportunity

ASNA hires 10-12 interns every summer. This year ASNA hired 11 interns who were placed in nearly every department to expose them to health careers available at the Samuel Simmonds Memorial Hospital. In addition to the interns regular job duties, they are actively involved in hosting community health and wellness activities. Many of our interns continue with ASNA for full-time employment.
UKPIQQTIQAGNIQ “SPIRITUALITY”
— We knew the power of prayer. We are a spiritual people.

In Remembrance of Nicole M. Thomason

ASNA would like to remember a beloved employee, Nurse Manager Nicole M. Thomason. Our beloved friend, coworker, daughter, and devoted member of the community, Nicole passed away on February 1. She first came to Utqiagvik in May 2009 and brought with her nearly 20 years of experience in the health care field. Nicole immediately fell in love with our community and the people she cared for.

Nicole became a certified forensic nurse and worked closely with the North Slope Borough Arctic Women in Crisis and the Child Advocacy Center. Since 2015, Nicole served our patients as a nurse manager and continually sought ways to improve the delivery of care for our patients. She was a year-round devoted fan and sports medicine trainer for the Barrow High School athletic teams. She attended every Whaler’s home court game and claimed volunteering with the Whalers was her second love in life, of course behind nursing. She also adored the local youngsters Little Angels and Blue Angels cheerleading teams.

Nicole’s kindness and caring heart have made a lasting impression.
As we reflect on the growth and accomplishments of our organization in 2017, we extend our heartfelt quyanaqpak to those who made it possible. It is because of the leadership of our board of directors, hospital administration, physicians, nurses, and support staff that we are able to ensure that the people of the Arctic Slope are healthy and content.

Last but not least, we are thankful to tribal councils for their support: Naqsragmiut Tribal Council, Native Village of Atqasuk, Native Village of Barrow, Native Village of Kaktovik, Native Village of Nuiqsut, Native Village of Point Hope, Native Village of Point Lay, and Wainwright Traditional Council. In addition thank you to the North Slope Borough, Arctic Slope Regional Corporation, Alaska Native Tribal Health Consortium, Arctic Slope Community Foundation, the Rasmuson Foundation, the Seventh Generation Fund for Indigenous Peoples, and our community partners. We look forward to our continued success in 2018.

ASNA extends our gratitude and thank you to the representatives from SSMH Screening for Life, SSMH Nursing, SSMH Dental Clinic, ASNA Social Services, ASNA Pre-Maternal Home, NSB Health & Social Services Prevention Crew, and the NSB Wellness Center for their time and commitment.
## Income Statement

### Operating Revenue

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant and contract revenue</td>
<td>$43,572,221</td>
<td>$42,380,552</td>
<td>$42,035,985</td>
</tr>
<tr>
<td>Patient service revenue, <em>net</em></td>
<td>26,841,285</td>
<td>24,898,572</td>
<td>19,255,786</td>
</tr>
<tr>
<td>Other</td>
<td>937,256</td>
<td>667,987</td>
<td>903,118</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>71,350,762</strong></td>
<td><strong>67,947,111</strong></td>
<td><strong>62,194,889</strong></td>
</tr>
</tbody>
</table>

### Operating Expenses

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and fringe benefits</td>
<td>37,865,246</td>
<td>34,465,815</td>
<td>28,329,707</td>
</tr>
<tr>
<td>Contractual and professional services</td>
<td>9,282,200</td>
<td>7,868,283</td>
<td>7,196,541</td>
</tr>
<tr>
<td>Depreciation</td>
<td>7,060,711</td>
<td>7,026,241</td>
<td>2,943,266</td>
</tr>
<tr>
<td>Supplies</td>
<td>4,330,616</td>
<td>4,482,569</td>
<td>3,627,171</td>
</tr>
<tr>
<td>Direct assistance payments to individuals</td>
<td>2,683,003</td>
<td>2,986,956</td>
<td>3,192,981</td>
</tr>
<tr>
<td>Travel and per diem</td>
<td>1,855,875</td>
<td>1,754,870</td>
<td>1,581,100</td>
</tr>
<tr>
<td>Construction</td>
<td>—</td>
<td>256,273</td>
<td>888,078</td>
</tr>
<tr>
<td>Other</td>
<td>6,286,863</td>
<td>6,344,430</td>
<td>6,402,378</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>69,364,514</strong></td>
<td><strong>65,185,437</strong></td>
<td><strong>54,161,222</strong></td>
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</tbody>
</table>

### Operating Income

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1,986,248</td>
<td>2,761,674</td>
<td>8,033,667</td>
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### Net Non-Operating Revenues

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Settlement revenue (expense)</td>
<td>—</td>
<td>(639,358)</td>
<td>500,000</td>
</tr>
<tr>
<td>Gain on sale of capital assets</td>
<td>—</td>
<td>7,923</td>
<td>—</td>
</tr>
<tr>
<td>Capital contributions</td>
<td>—</td>
<td>140,505,716</td>
<td>2,388,548</td>
</tr>
<tr>
<td>Investment income</td>
<td>2,373,386</td>
<td>1,655,902</td>
<td>(701,549)</td>
</tr>
<tr>
<td><strong>Change in Net Position</strong></td>
<td><strong>4,359,634</strong></td>
<td><strong>144,291,857</strong></td>
<td><strong>10,220,666</strong></td>
</tr>
</tbody>
</table>

### Net Position at End of Year

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net position at beginning of year</td>
<td>199,890,757</td>
<td>55,598,900</td>
<td>45,378,234</td>
</tr>
<tr>
<td><strong>Net Position at End of Year</strong></td>
<td><strong>$204,250,391</strong></td>
<td><strong>199,890,757</strong></td>
<td><strong>55,598,900</strong></td>
</tr>
</tbody>
</table>
## ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets</td>
<td>$18,161,427</td>
<td>$19,265,863</td>
<td>$16,164,617</td>
</tr>
<tr>
<td>Investments</td>
<td>29,509,697</td>
<td>31,342,518</td>
<td>29,697,775</td>
</tr>
<tr>
<td>Capital assets, <em>net of accumulated depreciation</em></td>
<td>163,780,500</td>
<td>164,978,785</td>
<td>18,924,725</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>211,451,624</strong></td>
<td><strong>215,587,166</strong></td>
<td><strong>64,787,117</strong></td>
</tr>
</tbody>
</table>

## LIABILITIES

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td>7,201,233</td>
<td>15,696,409</td>
<td>9,188,217</td>
</tr>
</tbody>
</table>

## NET POSITION

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net investment in capital assets</td>
<td>163,569,397</td>
<td>164,757,249</td>
<td>18,856,669</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>40,680,994</td>
<td>35,133,508</td>
<td>36,742,231</td>
</tr>
<tr>
<td><strong>TOTAL NET POSITION</strong></td>
<td><strong>$204,250,391</strong></td>
<td><strong>199,890,757</strong></td>
<td><strong>55,598,900</strong></td>
</tr>
</tbody>
</table>