

ARCTIC SLOPE NATIVE ASSOCIATION

2025 ANNUAL REPORT

ASNA Piņasukipianḡtuq; Iglauniagñiq Sivunmun

ASNA AT 60; JOURNEY FORWARD

ASNA
ARCTIC SLOPE NATIVE ASSOCIATION

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* All activities noted in this annual report reflect events in fiscal year 2025.



ASNA AT 60; JOURNEY FORWARD

BUILDING THE FUTURE OF HEALTH CARE ON THE ARCTIC SLOPE:
ASNA's 10-year Strategic Plan

In 2025, with guidance from the Arctic Slope Native Association (ASNA) Board of Directors, ASNA shared its 10-year Strategic Plan outlining a long-term vision to bring health care closer to home for the people of the Arctic Slope. The plan established priorities and goals for the coming decade based on the input and direction provided by member tribes through their ASNA Board representatives.

Throughout 2025, ASNA remained committed to delivering high-quality, safe and sustainable health care services to the region. As part of this vision, Samuel Simmonds Memorial Hospital and village health services prepared for transformative growth through the expansion of specialty care, improved rural access to diagnostic services, and strengthened emergency care capabilities designed to better meet the evolving needs of Arctic Slope communities.

STRATEGIC GOALS AND INITIATIVES

2025

2026

2027

2025-2026

Magnetic Resonance Imaging (MRI)
Urology
Gastroenterology
Ear, Nose, Throat (ENT)
Electroencephalogram (EEG)
Rapid AI diagnostics
4D ultrasound
SSMH Birthing Suite expansion
Anesthesiologist
Surgery capability

2026-2027

Medical imaging systems upgrade
Electronic Health Record (EHR) system upgrade
Biomedical systems upgrade
Expanded tissue management capability
Expanded sterile processing capability
Expanded Laboratory capability

2027-2032

Rural emergency departments in Atkasuk, Kaktovik, Nuiqsut, Point Lay and Wainwright
Sustainable funding, land and connectivity for each site
Staff housing and remote medical support (rural ED)
Computed Tomography scanner (CT) (rural ED)
Dental exam rooms (rural ED)
Specialty Clinic (rural ED)
Remote medical support systems (rural ED)

2026-2028

Level III Trauma Center
Emergency Intensive Care Unit (E-ICU)
Trauma operating room
Pre-op room and post-op recovery bay
Expanded trauma procedure resources
Same-day surgery
Critical care dashboard
Emergency-certified Physicians
Specialized trauma staff

2032

2035

2032-2035

- Two (2) new inpatient wings/32 beds
- Hyperbaric Wound Care Center
- Physical Therapy expansion
- Supply Chain expansion



ABOUT

ARCTIC SLOPE NATIVE ASSOCIATION (ASNA) is an Alaska Native-owned, non-profit, health and social services organization based in the northernmost region of Alaska, serving the villages of Anaktuvuk Pass, Atkasuk, Kaktovik, Nuiqsut, Point Hope, Point Lay, Utqiagvik and Wainwright. Formed in 1965, by original founders Samuel Simmonds, Guy Okakok, Sr., and Charles 'Etok' Edwardsen, Jr., ASNA was created to help protect the lands of the Arctic Slope region. This began the process that led to the eventual passage of the Alaska Native Land Claims Settlement Act.

Today, ASNA manages the Samuel Simmonds Memorial Hospital (SSMH), the only critical access hospital and Level IV trauma center within the region. SSMH has become the center of an increasingly agile health care delivery system that spans the North Slope of Alaska. Our hospital services, accredited by The Joint Commission, begin in Utqiagvik and reach throughout the region.

The facility includes:

- » Fourteen (14) outpatient exam rooms
- » Five (5) emergency department beds; One (1) standard emergency room, two (2) trauma bays, one (1) isolation room, one (1) crash room
- » Eight (8) inpatient beds
- » Three (3) labor and delivery rooms; two (2) standard delivery rooms and one (1) birthing and surgery suite
- » Primary Care
- » Pharmacy
- » Laboratory
- » Medical Imaging
- » Physical Therapy
- » Dental Clinic
- » Eye Clinic
- » Specialty Clinics: Allergy and Immunology, Audiology, Cardiology, Colonoscopy, Dermatology, Diabetes Clinic, Ear, Nose and Throat (ENT), EGD (Upper Endoscopy), Endocrinology, Gastroenterology, Hepatology, Nephrology, Neurology, Nutrition, Ophthalmology, Orthopedics, Chronic Pain Management, Pediatric Cardiology, Podiatry, Pulmonology, Rheumatology, Sleep Medicine, Surgery and Urology.

MISSION

Our mission is to promote the health and well-being of the people of the Arctic Slope.

VISION

The people of the Arctic Slope are healthy and content.

OUR VALUES

ASNA and all SSMH operations are guided by the values of the Iñupiat people of the Arctic Slope:

Nagliktuutiqaḡniq — Compassion

Paaḡlaktautaiññiq — Resolution of Conflict

Piqpakkutiqaḡniq suli qiksiksrautiqaḡniq utuqqanaanun allanullu — Love and Respect for our Elders and One Another

Paammaaḡiḡñiq — Cooperation

Quvianḡuniq — Humor

Aviktuaqatigiḡñiq — Sharing

Iḡagiḡñiq — Family and Kinship

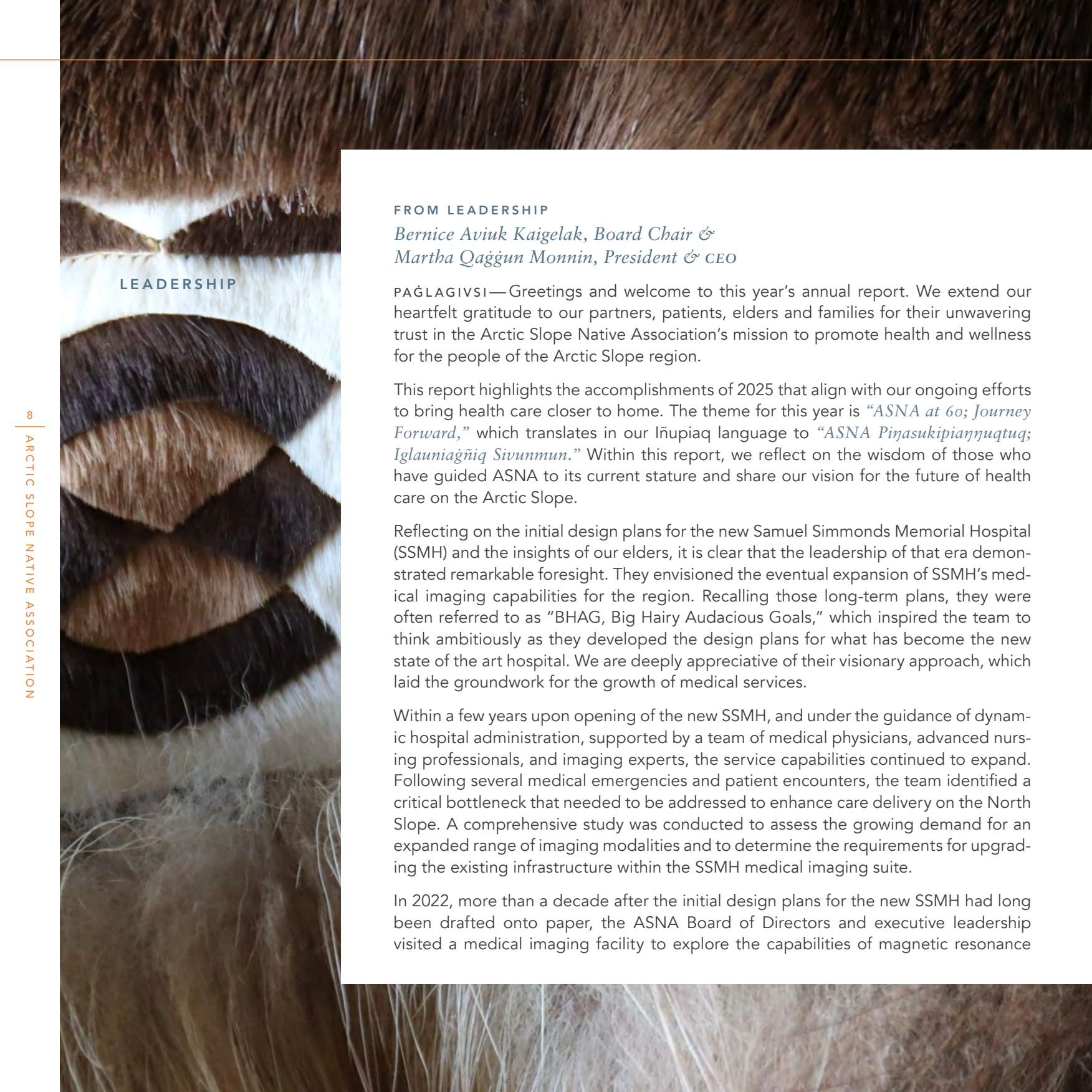
Iñupiuraallaniq — Knowledge of Language

Anḡuniallaniq — Hunting Traditions

Qiksiksrautiqaḡniq Iñuuniḡvigmun — Respect for Nature

Qiñuiññiq — Humility

Ukpiqutiqaḡniq — Spirituality



LEADERSHIP

FROM LEADERSHIP

*Bernice Aviuk Kaigelak, Board Chair &
Martha Qaggun Monnin, President & CEO*

PAĠLAGIVSI—Greetings and welcome to this year’s annual report. We extend our heartfelt gratitude to our partners, patients, elders and families for their unwavering trust in the Arctic Slope Native Association’s mission to promote health and wellness for the people of the Arctic Slope region.

This report highlights the accomplishments of 2025 that align with our ongoing efforts to bring health care closer to home. The theme for this year is “*ASNA at 60; Journey Forward*,” which translates in our Iñupiaq language to “*ASNA Piņasukipianḡuqtuq; Iglauniagḡiḡ Sivunmun*.” Within this report, we reflect on the wisdom of those who have guided ASNA to its current stature and share our vision for the future of health care on the Arctic Slope.

Reflecting on the initial design plans for the new Samuel Simmonds Memorial Hospital (SSMH) and the insights of our elders, it is clear that the leadership of that era demonstrated remarkable foresight. They envisioned the eventual expansion of SSMH’s medical imaging capabilities for the region. Recalling those long-term plans, they were often referred to as “BHAG, Big Hairy Audacious Goals,” which inspired the team to think ambitiously as they developed the design plans for what has become the new state of the art hospital. We are deeply appreciative of their visionary approach, which laid the groundwork for the growth of medical services.

Within a few years upon opening of the new SSMH, and under the guidance of dynamic hospital administration, supported by a team of medical physicians, advanced nursing professionals, and imaging experts, the service capabilities continued to expand. Following several medical emergencies and patient encounters, the team identified a critical bottleneck that needed to be addressed to enhance care delivery on the North Slope. A comprehensive study was conducted to assess the growing demand for an expanded range of imaging modalities and to determine the requirements for upgrading the existing infrastructure within the SSMH medical imaging suite.

In 2022, more than a decade after the initial design plans for the new SSMH had long been drafted onto paper, the ASNA Board of Directors and executive leadership visited a medical imaging facility to explore the capabilities of magnetic resonance

imaging (MRI). After that tour, the executive leadership team began the work to bring advanced imaging services to the Arctic Slope.

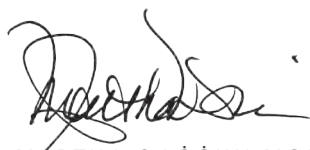
With deliberate planning, quality construction, careful logistics and team excellence, this significant milestone to deliver exceptional patient health care closer home finally arrived. A newly built Siemens FreeMax MRI was successfully delivered to SSMH on May 6, 2025. The equipment installation and service commissioning completed in June 2025. This advanced technology, which utilizes powerful magnets and radio waves to produce detailed diagnostic images, significantly reduces the need for patients to travel off-slope for essential imaging services. The addition of MRI equipment to the SSMH imaging department represents a major advancement in our ability to provide high-quality diagnostic care locally.

Looking ahead, ASNA remains committed to further enhancing medical service capabilities to bring health care closer to home. In the coming year, we plan to expand specialty clinics in the ASNA service area villages and continue to grow at SSMH. Our plans include the construction of two new operating rooms and the expansion of surgical capabilities to meet the medical needs for the people in the region. These advancements are made possible by the strong foundation established by our leaders. We are deeply grateful for the leadership and guidance of the ASNA Board of Directors in advancing our mission to *“promote the health and well-being of the people of the Arctic Slope.”*

Quyanaq,



BERNICE AVIUK KAIGELAK
Chairperson

MARTHA QAĠĠUN MONNIN
President & CEO



ARCTIC SLOPE NATIVE ASSOCIATION
Board of Directors

Board Chair

BERNICE AVIUK KAIGELAK
At-Large Director

Vice Chair

NOREEN KALEAK
Native Village of Kaktovik

Treasurer

ISABEL NASHOOKPUK
Wainwright Traditional Council

Secretary

FRIEDA MOORE
Native Village of Barrow

Sergeant at Arms

GWENDOLYN PIKOK
Native Village of Point Lay

Members

MOLLY AHKIVGAK
Native Village of Atkasuk

PETER "EARL" WILLIAMS
Naqsragmiut Tribal Council

LILLIAN KAIGELAK
Native Village of Nuiqsut

LILLIAN LANE
Native Village of Point Hope



SAMUEL SIMMONDS MEMORIAL HOSPITAL
Governing Committee

THE ASNA BOARD formed a hospital governing committee that oversees the operations of SSMH. The governing committee includes tribal council representatives, the ASNA President/CEO, the SSMH Hospital Administrator, the SSMH Chief Medical Officer and Chief of Staff, and the North Slope Borough (NSB) Director of Health & Social Services.

Chairperson

NOREEN KALEAK
Native Village of Kaktovik

Vice Chair

BERNICE AVIUK KAIGELAK
At-Large Seat

Secretary

ISABEL NASHOOKPUK
Wainwright Traditional Council

Members

GWENDOLYN PIKOK
Native Village of Point Lay

LILLIAN KAIGELAK
Native Village of Nuiqsut

MOLLY AHKIVGAK
Native Village of Atkasuk

FRIEDA MOORE
Native Village of Barrow

MARTHA MONNIN
ASNA President/CEO

RICHARD HALL
SSMH Hospital Administrator

DR. ALANNA SMALL
SSMH Chief Medical Officer and Chief of Staff

DR. ROBERT ORR
SSMH Deputy Chief of Staff

LYNETTE HEPA
NSB Director of Health & Social Services



HEALTH CARE



DENTAL CLINIC

The Samuel Simmonds Memorial Hospital (SSMH) Dental Clinic supports communities across the Arctic Slope by providing comprehensive oral health services through dental disease prevention, patient education and the delivery of general and specialized dental care. Dental staff continue to offer routine oral health services, specialty clinics and expanded access to care through outreach visits to North Slope Borough village health clinics, allowing patients to receive treatment closer to home and reducing the need for extensive travel.

General services include:

- » Dental examination: comprehensive (new patient), periodic and emergency
- » Preventive services: cleanings, sealants, fluoride treatment, oral health and nutrition counseling
- » Periodontal: evaluation, periodontal maintenance, scaling and root planing
- Restorative: direct restorations (fillings), indirect restorations (crowns)
- » Oral surgery: routine extractions, including the removal of most wisdom teeth
- » On a case-by-case basis: root canal therapy, bridges, partial and complete dentures are available in the Barrow clinic

Specialty services include:

- » Orthodontic services: limited and comprehensive for both children and adults. An Orthodontist is on-site one week per month to provide orthodontic care.
- » Oral surgery clinics (held 2-3 times per year): An Oral and Maxillofacial Surgeon is available to perform non-routine oral surgery procedures for patients with IV conscious sedation if indicated.

Service Highlight: Dental Disease Prevention Program

The SSMH Dental Clinic is committed to improving oral health across the Arctic Slope through education, prevention and early intervention. In partnership with local schools, the Dental Clinic promotes oral health awareness and preventive dental practices that help individuals and families maintain healthy smiles for life. Through the Village Dental Prevention Program, dental staff work directly with students in

grades K–12 in rural communities, providing preventive services, dental fluoride and sealants, and encouraging regular dental care close to home. By focusing on prevention and community engagement, the program helps reduce dental disease and supports long-term oral health outcomes throughout the region.

EYE CLINIC

The SSMH Eye Clinic provides high-quality services and products at an affordable price and same-day service to all Arctic Slope residents.

Services include:

- » Comprehensive eye exams, which include screening and treatment for eye diseases such as cataracts, glaucoma and diabetes-related eye problems
- » Eye disease evaluations and treatment or referrals to ophthalmology specialty clinic
- » Consultation, pre and post-surgical care for cataract and refractive surgery (LASIK)
- » Refraction for glasses
- » In-House Lens Fabrication System (same-day eyeglass service)
- » OSHA (Occupational Safety and Health Administration)-approved safety eyewear, hypoallergenic and silicone frames
- » Glasses ordering, repairs and adjustments (outside prescriptions welcome)
- » Contact lens ordering, fitting and management (outside prescriptions welcome)

The optometry clinic utilizes special testing instruments to help with patient education, diagnosis, treatment and management of ocular diseases, such as glaucoma. These instruments allow our patients to be monitored at SSMH, instead of being referred off-slope.

The Eye Clinic includes a modern dispensary with several hundred designer glasses frames, including sunglasses (prescription and non-prescription), readers, work safety glasses, sports glasses and accessories. In-stock brands include Oakley, Rayban, Vera Wang, Maui Jim and many more.





LABORATORY

The SSMH Laboratory is a full-service laboratory open seven days a week and provides diagnostic and phlebotomy services to our hospital, North Slope Borough Public Health, and other outlying facilities and villages. The analytical work performed at the SSMH Laboratory is accredited by the College of American Pathologist (CAP), known for their high standards of excellence in hospital laboratory accreditation. With our CAP accreditation, we can standardize testing and focus on continuity of quality patient care.

New Service Highlight: Rapid Point Blood Gas Testing

Samuel Simmonds Memorial Hospital expanded its laboratory capabilities by installing and validating Rapid Point Blood Gas analyzers and adding in-house CO-Oximetry testing services. This new technology allows health care providers to quickly assess critical blood gas values and rapidly detect carbon monoxide poisoning without the delays associated with sending specimens to outside laboratories. By providing faster diagnostic results, clinicians can make timely treatment decisions, initiate appropriate interventions sooner and improve patient outcomes during medical emergencies and other critical care situations.

QUALITY

The SSMH Quality Department is responsible for ensuring that care provided to all patients meets or exceeds established standards. A significant focus for the SSMH Quality Department is maintaining compliance with all applicable hospital standards, including The Joint Commission (TJC), Centers for Medicare & Medicaid Services (CMS) and Occupational Safety & Health Administration (OSHA) standards.

Mommy & Me

In 2025, Quality held its 2nd annual Mommy & Me event. This event is designed to support families expecting a new baby and new mothers through education, early health monitoring and community engagement. The program provides guidance on newborn care, maternal health, breastfeeding support and postpartum wellness.

This initiative promotes early identification of potential health concerns, strengthens maternal confidence in infant care and improves continuity of care following hospital discharge.

Key components of the program:

- » Education on newborn care, safe sleep practices and feeding techniques
- » Breastfeeding support and lactation education
- » Postpartum health guidance for mothers
- » Infant growth and wellness monitoring
- » Tours of the SSMH Labor & Delivery Suite
- » Opportunities for peer support and connection with other new mothers and community resources





MEDICAL IMAGING

The SSMH Medical Imaging Department produces diagnostic studies ordered by SSMH providers. Imaging staff are responsible for performing a variety of specialized tasks involved in the performance of CT (computerized tomography), radiographic, mammographic and ultrasound exams utilizing radiation and ultrasound, while adhering to patient safety protocols.

Services include:

- » General X-ray and digital portable x-ray in Atqasuk, Kaktovik, Nuiqsut, Point Lay and Wainwright
- » Three-dimensional ultrasound, four-dimensional ultrasound and obstetric ultrasound. Ultrasound services are extended to Atqasuk, Kaktovik, Nuiqsut, Point Lay, Utqiagvik and Wainwright
- » Mammogram breast cancer screening
- » Dual-energy X-ray Absorptiometry (DEXA) Scan
- » Computed Tomography (CT) Scan
- » Magnetic Resonance Imaging (MRI)
- » Rapid AI for Stroke Detection



New Service Highlight: Magnetic Resonance Imaging (MRI)

The addition of a Siemens FreeMax Magnetic Resonance Imaging (MRI) machine has expanded access to advanced diagnostic imaging services at SSMH, bringing more specialized care closer to home for Arctic Slope residents. MRI technology uses powerful magnets and radio waves to produce detailed images of organs, soft tissues, bones, joints and other internal structures, helping health care providers diagnose and monitor a wide range of medical conditions. The service supports the evaluation of neurological disorders, musculoskeletal injuries, spinal conditions, abdominal and pelvic concerns, and other complex health issues, reducing the need for patients to travel outside the region for essential diagnostic imaging.





PHARMACY

The Pharmacy Department serves as the hospital pharmacy for Utqiagvik and supports the prevention and management of acute and chronic conditions, provides medication counseling, monitors for drug interactions and side effects, and promotes treatment adherence. Pharmacists work closely with patients and health care providers to ensure medications are appropriate and used correctly. Services include village medication inventory management and stock prescriptions through the Pyxis dispensing system for the North Slope villages of Atkasuk, Kaktovik, Nuiqsut, Point Lay and Wainwright. The department also operates an over-the-counter retail pharmacy where residents can purchase in-stock products.

Convenient Prescription Refill Services

Prescription Refill Hotline: (907)852-9385

ScriptPro Online Pharmacy Services: Through an online portal, patients can view prescription status, request refills or refill authorizations, and update contact, address and payment information. To register for Online Pharmacy Services, visit the SSMH Pharmacy webpage. Please note that a mobile phone number or email address must be on file with the pharmacy to enroll.

ScriptPro RefillPro App: The RefillPro App makes it easy to manage your SSMH prescriptions from your smartphone or tablet. Patients can request prescription refills, scan prescription barcodes, request refill authorizations from their provider and choose pickup, mail, or delivery options—all without calling or visiting the pharmacy. The free app also provides helpful pharmacy information and connects users directly with the SSMH Pharmacy.



PHYSICAL THERAPY

The SSMH Physical Therapy (PT) Department aims to provide culturally sensitive and compassionate care to individuals in need of physical therapy. Physical Therapists assist patients of all ages, from infants to elders, in healing most ailments or injuries and treats a variety of conditions, including chronic pain, musculoskeletal disorders, post-surgical rehabilitation, neurological conditions and pelvic floor dysfunction. PT services include outpatient, inpatient and “swing-bed”, which allows a patient to stay in the hospital and get physical therapy while recovering from an illness or surgery, such as total knee replacement. PT has a wide variety of specialized equipment, including a NuStep, treadmill, recumbent bicycle and upper extremity ergometer, and utilizes a variety of tools used to challenge balance, strengthen weak muscles and improve posture.

New Service Highlight: Speech & Language Therapy

SSMH has expanded access to rehabilitative services through the implementation of virtual Speech and Language Therapy. Through telehealth, patients receive specialized evaluation and treatment for voice disorders associated with conditions such as Parkinson’s disease and other neurodegenerative disorders, swallowing disorders (dysphagia) that may increase the risk of aspiration, and cognitive-communication challenges affecting memory, language, problem-solving and executive functioning resulting from stroke, brain injury, dementia or other neurological conditions. In addition, speech and language evaluations are available for children experiencing speech delays, helping improve access to needed services while allowing patients to receive care closer to home.



NURSING SERVICES

Primary Care

Primary Care services at SSMH serve as the first point of contact for individuals and families seeking health care. Through a Family Medicine approach, patients receive comprehensive care from their assigned primary care provider, including routine checkups, immunizations, disease prevention services, health education and ongoing management of health concerns. Primary care providers diagnose and treat a wide range of common illnesses and minor injuries, such as colds, influenza, fevers, ear infections, sprains, strains and minor cuts, while also helping patients maintain long-term wellness through preventive care and early intervention.

Specialty Care

Specialty clinic services continue to play a vital role in ASNA's commitment to bringing health care closer to home for the people of the Arctic Slope. Through SSMH, residents have access to receive an evaluation in over 15 specialties, ongoing management of chronic specialized conditions and follow-up specialty care without the need for extensive travel outside the region.

In 2025, ASNA expanded specialty care services with the addition of Allergy and Immunology, Audiology, Hepatology, Nephrology and Urology. These new specialties enhance access to care for patients with conditions affecting the immune system, hearing health, liver function, kidney health and urinary tract health.

Achievements in Quality Care

In 2025, SSMH successfully achieved several significant recognitions that reflect our commitment to excellence in patient care. The hospital completed the American Academy of Sleep Medicine survey, earned re-designation as a Level IV Trauma Center, and received Rural Acute Stroke Recognition from the American Heart Association. These accomplishments demonstrate the dedication of our health care team to meeting rigorous national standards and ensuring access to high-quality services close to home. Through continuous evaluation, improvement and adherence to best practices, SSMH remains committed to providing safe, effective and patient-centered care for our communities.

VILLAGE HEALTH SERVICES

Village Health

As the only critical-access hospital in the Arctic Slope region, SSMH provides medical oversight and preceptorship training for the North Slope Borough-Community Health Aide Program (CHAP). Community Health Aides are often the only primary care providers serving vital roles in the health and well-being of our residents. SSMH medical providers continue to travel to SSMH service area communities to work alongside CHAP staff to address village medical service needs and assist in overcoming the unique challenges of each North Slope Borough village health clinic.

Village Specialty Care Services

Specialty care services continue to be available in communities throughout the ASNA service area. As part of our commitment to providing care closer to home, it is not always necessary for village patients to travel to Utqiagvik to receive care. Village specialty clinics include Cardiology, Chronic Pain Management, Dental Hygienist, Denture Clinic, Dermatology, Diabetes Clinic, Ears, Nose and Throat (ENT), Emergency Medicine, Endocrinology, Family Medicine, Gastroenterology, Infusions, Neurology, Orthopedics, Pediatric Cardiology, Pediatrics, Physical Therapy, Podiatry, Pulmonology, Rheumatology, Sleep Medicine, Urology and Women's Health.

Village Emergency Medicine Services

In 2025, SSMH expanded Village Emergency Medicine Services by establishing a monthly rotation that provides a consistent emergency medicine presence throughout the Arctic Slope villages. This enhanced model of care strengthens access to emergency medical services in some of our region's most remote communities while improving care and coordination between Community Health Aides (CHAP) and board-certified emergency medicine physicians. By bringing emergency expertise to the villages, ASNA continues its commitment to improving health outcomes for residents across the region.



SCREENING FOR LIFE

The Samuel Simmonds Memorial Hospital (SSMH) Screening for Life (SFL) Program provides year-round breast, cervical, colorectal and lung cancer screening services to residents of Atkasuk, Kaktovik, Nuiqsut, Point Lay, Utqiagvik and Wainwright. The program's mission is to reduce the impact of breast, cervical, colorectal and lung cancers among Arctic Slope residents through access to life-saving early detection services. Screening services include mammograms, pap smears, colonoscopies, Fecal Immunochemical Test (FIT) kits and Low-Dose Computed Tomography (LDCT) scans for early lung cancer detection. The program also provides patient outreach, navigation and case management services to help individuals access recommended screenings and follow-up care. In addition, SFL offers diabetes education and prevention services and continues to expand screening opportunities through the implementation of Abdominal Aortic Aneurysm (AAA) and liver cancer screening programs.

The Screening for Life (SFL) Program manages CDC funding for breast and cervical cancer screenings, Indian Health Service funding for diabetes prevention and treatment services, and supports colorectal cancer screenings not covered by grant funding. Through the National Breast and Cervical Cancer Early Detection Program, ASNA receives a five-year CDC grant that provides breast and cervical cancer screening services for uninsured and underinsured low-income women.

Pap-A-Thon

Each January, in recognition of National Cervical Cancer Awareness Month, ASNA's Screening for Life Program hosts its annual Pap-A-Thon to encourage women throughout the Arctic Slope to stay current with recommended cervical cancer screenings. The event raises awareness about the importance of preventive care and early detection while helping reduce barriers to access through dedicated appointment opportunities and travel and lodging assistance for village residents. By making screening more accessible and promoting education during National Cervical Cancer Awareness Month, the annual Pap-A-Thon empowers women to take an active role in their health and supports improved health outcomes across the region.

9th Annual 'Girls Night Out'

The Screening for Life Program's 9th Annual Girls Night Out provided a welcoming and engaging opportunity for women age 40 and older to learn about the importance of breast cancer awareness, early detection and preventive health care. Held in recognition of Breast Cancer Awareness Month, the event combined health education with refreshments, music, games, prizes and community fellowship, creating a fun and supportive environment that encouraged women to take an active role in their health. Events such as Girls Night Out help reduce barriers to screening by increasing awareness, providing education on cancer prevention and promoting the lifesaving benefits of regular mammograms. By bringing community members together in a positive and inviting setting, the program continues to foster informed health decisions and support early detection efforts across the Arctic Slope region.

New Service Highlight: Lung Cancer Screening

For individuals at high risk for lung cancer, annual low-dose computed tomography (LDCT) screenings provide a powerful tool for detecting cancer before symptoms develop and when treatment is often most effective. Through the Screening for Life (SFL) Program, ASNA continued to offer access to these potentially life-saving screenings for Arctic Slope residents. In 2025, the program received approval for an additional year of grant funding following a successful site visit by Centers for Disease Control and Prevention (CDC) representatives. This funding supports travel from Arctic Slope villages to SSMH for lung cancer screenings, helping reduce barriers to care for residents in remote communities. By expanding access to early detection services, the SFL Program is helping improve health outcomes and strengthen cancer prevention efforts across the region.



SOCIAL SERVICES



THE ASNA SOCIAL SERVICES DEPARTMENT administers programs for residents across the Arctic Slope region. While ASNA's goal is to serve all Arctic Slope residents, federally recognized Tribes authorize ASNA to administer specific programs on behalf of their tribal members. As a result, available services and programs may vary by community.

These programs include:

- » Bureau of Indian Affairs (BIA) Higher Education/Job Placement/Training Scholarships
- » BIA General Assistance
- » BIA Emergency & Funeral Assistance
- » Indian Child Welfare Act (ICWA)
- » Tribal Child Care (CCDF)
- » Family Preservation
- » Healthy Family Advocate Program
- » Youth Independent Living Skills Program

TRIBAL CHILD CARE PROGRAM

The ASNA Tribal Child Care Program helps eligible low-income tribal families throughout the Arctic Slope access affordable, quality child care. Assistance may be available for parents who are working, self-employed, attending school, participating in job training, seeking employment, volunteering, engaging in traditional and subsistence activities, or caring for elders and individuals with disabilities. The program also supports children receiving protective services, children in foster care and families experiencing homelessness.



To expand access to child care services across the region, ASNA actively recruits and supports child care providers. The program assists interested individuals in becoming approved providers and offers ongoing professional development opportunities, including training in Pediatric CPR and First Aid, child development, disaster preparedness and age-appropriate care practices. These efforts help strengthen the local child care workforce while ensuring children receive safe, high-quality care in their communities.

2025 ASNA SOCIAL SERVICES SUMMER CAMPS

In 2025, ASNA Social Services hosted summer camps in communities across the Arctic Slope, providing youth ages 5-18 with engaging opportunities to connect with culture, build life skills and strengthen community connections. Camp activities included traditional and cultural crafts, outdoor recreation, reflective writing, group activities and family-friendly events that celebrated the Iñupiat way of life. These camps created safe, supportive spaces where youth could learn, socialize and develop confidence while enjoying meaningful summer experiences in their home communities.

MITCHIUĠVIK CONTEST

This spring during niġliaq season, and through the use of a social media platform, ASNA Social Services held a mitchiuġvik making contest. Contestants from across the Arctic Slope were asked to submit photos of their mitchiuġvik, made this spring, to ASNA. Social media followers “liked” their favorite mitchiuġvik and a winner was declared from each community who provided a submission. Mitchiuġvik contest winners are as follows: Colin Agnasagga, Atqasuk; Gideon Kaigelak, Nuiqsut; Glenn Attungana, Point Hope; Benjamin Tagarook, Wainwright and Stephanie Lozano, Utqiaġvik. These outdoor contests are designed to allow for some fun while families are outdoors and active contributing to an overall healthy lifestyle.



COMMUNITY PARTNERSHIPS



MAGNETIC RESONANCE IMAGING (MRI) GRAND OPENING

In June 2025, Arctic Slope Native Association celebrated a major milestone in regional health care with the grand opening of Magnetic Resonance Imaging (MRI) services at Samuel Simmonds Memorial Hospital. The ceremony marked the introduction of advanced diagnostic imaging capabilities that will allow patients across the Arctic Slope to access critical MRI services closer to home, reducing the need for travel and improving access to timely care.

The event welcomed distinguished guests from the U.S. Department of Health and Human Services Indian Health Service (IHS), including Alaska Area Director Evangelyn Castagna and Acting Director Benjamin Smith. Their visit highlighted the importance of federal and tribal partnerships in strengthening health care infrastructure and expanding access to specialized medical services in rural Alaska. Attendees also viewed a special video message from U.S. Senator Lisa Murkowski recognizing the significance of this achievement for the region.

During the ceremony, ASNA recognized the vision, leadership and advocacy that made MRI services a reality. Service awards were presented to ASNA Board Chairperson Bernice Aviuk Kaigelak, ASNA Board Treasurer Isabel Maasak Nashookpuk, retired ASNA President and CEO Marie Qaqaun Carroll, and former Alaska House District 40 Representative Thomas Baker for their pivotal roles in advancing the project and expanding health care access for Arctic Slope communities.

Following the program, community members toured the newly renovated Medical Imaging Department, viewed the MRI equipment firsthand, and explored exhibits detailing the project's development. The addition of MRI services represents a lasting investment in the health of Arctic Slope communities and supports ASNA's commitment to bringing more health care closer to home.



ASNA PRESENTS ASRC AND NSB WITH PAAMMAAGIIGÑIQ AWARD

During the North Slope Borough's 2025 Kivgiq celebration, ASNA proudly recognized the North Slope Borough (NSB) and the Arctic Slope Regional Corporation (ASRC) with the Paammaagiigñiq (Cooperation) Award. The award honors decades of collaboration, generosity and shared commitment to supporting Arctic Slope residents through the Medical Travel and Funeral Assistance (MTFA) Program. Rooted in the traditional values of compassion, cooperation, love and respect for one another, the MTFA Program helps individuals and families access necessary medical care and provides financial assistance during times of loss. While presenting the award, ASNA Board Chairperson Bernice Kaigelak highlighted the profound impact of ASRC and NSB's contributions. ASNA extends its sincere gratitude to ASRC and NSB for their enduring partnership and unwavering support of the people of the Arctic Slope.





ASNA AND ALASKA PACIFIC UNIVERSITY CELEBRATE NURSING GRADUATES

In May 2025, ASNA celebrated the graduation of four new nurses during its Spring 2025 Nurse Pinning Ceremony. Jordan Ahgeak, Sally Walker, Kayla Tula'i and Joyce Peterson earned their Associate Degree in Nursing through the partnership between ASNA, Alaska Pacific University (APU) and the Alaska Native Tribal Health Consortium (ANTHC), allowing them to complete their education and clinical training close to home at Samuel Simmonds Memorial Hospital. Since the ceremony, all four graduates have successfully passed the NCLEX and are now licensed registered nurses. Their accomplishments reflect ASNA's ongoing commitment to growing a skilled, local nursing workforce to serve the communities of the Arctic Slope.



COMMUNITY HEALTH AND CAREER FAIRS

ASNA remains committed to supporting community events that promote health, education and career exploration and in 2025 participated in the ConocoPhillips Nuiqsut Job and Health Fair and the North Slope Borough School District Career Fair. Through active engagement with students and community members, ASNA continues to encourage local youth to explore careers in health care and investing in the next generation of Arctic Slope health care professionals.

ANNUAL ASNA FAMILY FUN DAY

In February 2025, the Samuel Simmonds Memorial Hospital Diabetes Prevention Program hosted its annual Family Fun Day at Fred Ipalook Elementary School. With the theme, *"Snow much fun! Cool Ways to Stay Healthy"* the event brought together families, community partners and local organizations to promote healthy living through fun, interactive activities. Attendees enjoyed a Fun Run/Walk, wellness booths, games, smoothie bikes, face painting, balloon art and prizes. Similarly, in 2025 ASNA Social Services brought Hunter-Gatherer summer camps in to each of the communities across the Arctic Slope. Events such as these continue to strengthen partnerships between ASNA, the North Slope schools, cities and tribes while encouraging active, healthy lifestyles for families across the Arctic Slope.





AIMAAGVIK ASSISTED LIVING

Aimaagvik Assisted Living is a 12-bed residential facility that provides 24-hour supportive care for elders in a safe, clean and comfortable environment. Residents receive three nutritious meals and snacks daily, assistance with activities of daily living such as bathing, dressing and toileting, medication supervision, house-keeping and laundry services, and coordination of medical care, including routine onsite wellness visits from Samuel Simmonds Memorial Hospital providers. The facility also offers recreational, spiritual and physical activities, opportunities for social engagement, and access to additional medical and social services to support residents' health, independence and overall quality of life. ASNA manages the Aimaagvik Assisted Living under contract with the North Slope Borough.

Diane "Dee" Nosbisch Retires

After more than 27 years of dedicated service, Diane "Dee" Nosbisch has retired from the Arctic Slope Native Association, leaving behind a legacy of commitment, leadership and compassion. Dee began her journey with ASNA in January 1998 as Office Manager and upon her retirement served as the Aimaagvik Assisted Living Administrator where, over the years, her leadership shaped Assisted Living programs. As Dee embarks on this next chapter ASNA extends heartfelt gratitude for her decades of service.

MEDICAL TRAVEL AND FUNERAL ASSISTANCE (MTFA) PROGRAM

Some of the most difficult decisions in health care involve how to pay for and access the services we need. In addition, they involve where to get help when someone we love passes away. The Medical Travel and Funeral Assistance (MTFA) Program supports the traditional Iñupiat values of compassion, cooperation, and love and respect for one another.

Arctic Slope Regional Corporation (ASRC) and the North Slope Borough (NSB) have granted funds to ASNA to manage the MTFA Program. MTFA helps ASRC shareholders and NSB residents in medical or funeral crisis when no other alternative funds are available to pay for such services.

The MTFA Program serves the communities of Anaktuvuk Pass, Atkasuk, Kaktovik, Nuiqsut, Point Hope, Point Lay, Utqiagvik and Wainwright.

The MTFA/Patient Travel Office Has Moved

The Medical Travel and Funeral Program and Patient Travel Office has relocated from Samuel Simmonds Memorial Hospital (SSMH) to the West Campus (formerly the old hospital). This move was made to support the expansion of clinical care services at SSMH by creating additional space within the hospital. The relocation ensures the continued delivery of travel and funeral assistance related services while helping to meet the growing health care needs of the community. Office hours and on-call contact information remain the same.



BY THE NUMBERS

Nursing

Babies delivered: 21
Primary Care visits: 9,685
ANMC telehealth visits: 122
Inpatient admissions: 325
ER visits: 9,063
Specialty Clinics offered: 19
Specialty Clinic patients: 3,345
Village patients: 1,008
Sleep studies: 20

Dental

Dental patient visits: 8,490
Dental procedures: 26,123
Sealants / sealant repairs: 3,395
Fluoride treatments: 3,629
Denture procedures: 117
Orthodontic patients: 102
Village trips: 31

Imaging

DEXA scans: 89
X-rays: 7,440
Village x-rays: 796
Computerized topography (CT) scans: 2,031
Mammograms: 698
Ultrasounds: 1,314
Village ultrasounds: 142
MRIs: 124

Laboratory

Chemistry tests and panels: 24,304

Urine assays and panels: 4,273

Hematology assays and panels: 7,639

Transfusion services test and panels: 602

Microbiology procedures: 1,478

Send out procedures: 4,857

Specialty tests (COVID / FLU / RSV / Strep A & B / STI): 5,947

POC tests and panels: 2,801

Screening for Life

Women receiving mammograms: 592

Women receiving cervical cancer screenings: 291

Lung cancer screenings: 213

Diabetes education appointments: 1,081

EMPLOYEES

RECOGNITION OF OUTSTANDING EMPLOYEES

2025 Employee of the Year: John Brinkley

The ASNA Employee of the Year Award is a special recognition for the employee who represents ASNA's mission, vision and the guiding principles of the Iñupiat Values. John Brinkley has been selected as ASNA's 2025 Employee of the Year.

John joins a distinguished list of individuals who have received Employee of the Year honorees since its reintroduction in 2014.

- » 2025 John Brinkley
- » 2024 Susan Miklavcic
- » 2023 Jozieta Slatton
- » 2022 Kayla Tula'i
- » 2021 Marie "Iqilan" Solomon
- » 2020 Kris Elkins
- » 2019 Amber Leavitt-Hopson
- » 2018 Becky Andrew
- » 2017 Hermie Romero
- » 2016 Cynthia Nethercott
- » 2015 Dr. Joan Gaela
- » 2014 Audrey Saganna

ASNA Staff Recognitions

Service awards recognize employees that have completed key milestones in their careers with ASNA. Each employee has grown with the organization and provides leadership and support for new employees in their areas. We would like to thank them for their commitment to ASNA and all that they do to build up our organization.

5 YEARS		10 YEARS	15 YEARS	20 YEARS
Jordan Ahgeak	MaryBeth Nolan	Mira Balanza	Melissa Barr	Taya Saxton
Arlene Angeles	Oneil Obar	Ross Dela Rosa		
Alicia Bucatcat	Dr. Robert Orr	Charles Edwardsen		
Klydyll Shaine Casilla	Jenessa Oviok	Richard Hall		
Anatalia Castro	Sydney Panamarioff	Katherina Lawson		
Elvira Corpuz	Terrence Place	Susan Miklavcic		
Jhone Gutierrez	Dr. Jeffrey Rogers	Helen Okpik		
Kristine Hilderbrand	Rozelle Simati	Kelly Ross		
Daniel Kau	Leo Toledo	Dr. Alanna Small		
Linda Love	Jalen Tracy	Sione Tai		
Rodrigo Lucine	Michael Villar	Donna Weis		
Ma Ernalynn Malijan	Saif Zafar	Michelle Weyiouanna		
Marie Monexay		Nicole Whiskey		

2025 Health Care Heroes Award

Aside from service awards, awards were created to show appreciation for the hard work of health care workers. During the global health crisis, hospitals and health care systems did everything they could to care for their patients and communities. SSMH depends on our Health Care Heroes serving on the front lines—physicians, nurses, pharmacy, imaging, laboratory, patient registration, environmental services, dietary services, social services and clinical administrative support staff. Health care delivery is a demanding profession in the best of times. Delivering health care requires exceptional personal strength, competence and character. ASNA recognizes individuals serving our communities.



Nagliktuutiqañiq — Compassion Award

Dr. Robert Orr, Cardiologist, is honored as ASNA's 2025 Health Care Hero of the Year for his transformative impact on cardiac care at Samuel Simmonds Memorial Hospital and throughout the region.

Over the past year, Dr. Orr has expanded access to critical cardiac services, including increased availability of echocardiograms and the introduction of coronary artery CT imaging, services that significantly reduce the need for patients to travel outside the region for advanced care. His leadership has improved timely diagnosis and treatment, allowing patients and families to remain closer to home during critical moments.

Dr. Orr's commitment extends beyond the hospital walls. Through well-attended clinics in Utqiaġvik and the outlying villages, he brings specialized care directly to communities setting a new standard for patient-centered outreach. His work reflects not only clinical excellence, but deep compassion, cultural respect and dedication to the people of the Arctic Slope. Congratulations, Dr. Orr!



Daisy Award

The DAISY (Diseases Attacking the Immune System) Award is an international recognition program that honors and celebrates nurses' skillful, compassionate care. Samuel Simmonds Memorial Hospital is proud to be a Daisy Award hospital to honor nurses' extraordinary work for patients and their families.

2025 Daisy Leader Award:

Ketsia Caudio, Registered Nurse (RN) Clinical Supervisor

Ketsia Caudio, RN Clinical Supervisor, was selected for the Daisy Leader Award. Ketsia has been employed with our organization since September of 2024. Her nominator wrote *"Ketsia does an amazing job in her role and has an impressive communication style. She is a pleasure to work with."*

2025 Daisy Award: Terri Newland, Registered Nurse

Terri Newland, Registered Nurse, was selected for the Daisy Award. Terri has been employed with our organization since December of 2024. Her nominator wrote *"The way Terri treats her patients with the utmost care and respect never goes unnoticed. She even takes the time to learn words or phrases in Iñupiaq to connect with the patients. She's amazing!"*

2025 Daisy Award: Grace Herbert, Registered Nurse

Grace Herbert, Registered Nurse, was selected for the Daisy Award. Terri has been employed with our organization since July of 2025. Her nominator wrote *"Grace was helpful and kind whenever I needed her assistance."*





Sunshine Award

The Sunshine Award recognizes the care team that supports nursing staff and works closely with them to provide patients with compassion and care. The SSMH Sunshine Award is dedicated to non-nursing care-givers, including patient care technicians and other vital team members.

2025 Sunshine Award: Susan Prociw, Patient Care Technician

Susan Prociw, Patient Care Technician, was selected for a 2025 Sunshine Award. Her nominator wrote *“When I was admitted and not feeling well, Susie encouraged me to relax and practice basic breathing. She gave me much needed “support” and also was very kind and humorous. She did all of the “little things” including getting me ice water, tea, warm blankets. Thank you, “Susie” for all you have done for us.”*

2025 Sunshine Award: Jenessa Oviok, Patient Care Technician

Jenessa Oviok, Patient Care Technician, was selected for a 2025 Sunshine Award. Her nominator wrote *“Jenessa is the absolute epitome of empathy, kindness and patience. She has set the bar very high.”* Speaking in terms of the care provided by Jenessa, her nominator wrote *“Jenessa had a very sick patient in her care, sat in the patient’s room for over two hours and kept the patient calm and cooperative.”*

Aarigaa, congratulations to the recipients of the Daisy and Sunshine awards!

SPOTLIGHT ON HOMEGROWN TALENT

Homegrown Staff: Nicole Smith

Nicole Nasukpak Smith joined ASNA in August 2021 as a Staff Physical Therapist. In March 2022, she was promoted to Director of Physical Therapy, where she now oversees the Physical Therapy Department while continuing to provide direct patient care to our communities.

Nicole's passion for physical therapy began after suffering an ACL injury during high school, when rehabilitation services were not yet available in Utqiagvik. Determined to help others avoid the same challenges, she pursued a career dedicated to bringing physical therapy services back to her home community. She earned her Associate of Arts degree from Highline College while playing collegiate basketball, followed by a Bachelor of Science in Environmental Science and

a Doctor of Physical Therapy degree from the University of Washington. She has also completed Dry Needling training and is currently preparing for the Certified Strength and Conditioning Specialist certification.

Nicole is the daughter of Jack and Violet Aiken Smith and the granddaughter of Mabel and Jonathan Aiken, Sr., and Mary and Doug Winscot. In her work, she embodies the Iñupiaq values of Nagliktuutiqaḡniq (Compassion) by supporting patients through recovery and Quvianḡuniq (Humor) by using joyfulness to bring encouragement and healing during difficult times. Outside of ASNA, Nicole serves as Head Coach of the Barrow High School Girls Basketball Team, leading the team to a state championship, and is also an assistant coach for the Barrow High School Volleyball Team. She enjoys mentoring local youth, traveling, spending time with family and friends, and reading.

Homegrown Staff: Stacy Burke

Stacy Qalutaksraq Burke joined ASNA in April 2021 as a Pre-Maternal Residential Assistant and later transitioned to the SSMH Laboratory as a Clinical Laboratory Assistant. Driven by a passion for serving her community, Stacy has continued to grow in her role and has earned her Phlebotomy Certification. Her responsibilities include collecting and processing patient specimens, preparing samples to be sent out for additional testing, assisting providers with laboratory orders, maintaining inventory, conducting pre-employment drug screenings and responding to hospital codes. She also shares her Laboratory knowledge by educating nurses, Patient Care Technicians, Interns and Community Health Aides on proper specimen collection and testing procedures.

Stacy is a proud mother of four children: Sophie Burke-Itta, age sixteen; Jaxson Fishel, age twelve; Caleb Rexford, age seven; and Adam Burke, age two. She is the daughter of Marjorie Akpik and Richard Burke and the granddaughter of Fannie Kuutuuq Akpik and Joseph Kinaqtak Akpik, and Robert and JoAnn Burke. In her work, she embraces the Iñupiaq value of Iñupiuraallaniq (Knowledge of Language) by carrying on a tradition started by her aaka, teaching her coworkers Inupiaq through "Stacy's Inupiaq Word of the Week" displayed in the SSMH Laboratory. Stacy shares that the trust and encouragement she receives from the community inspire her every day, and alongside her children Sophie, Jaxson, Caleb and Adam, they are her greatest motivation to continue serving the people of the Arctic Slope.





GROWING OUR OWN

ASNA Leadership Scholarship Awardees

The Guy Okakok, Sr. Leadership Award was established in 2015 in recognition of ASNA's 50th Anniversary. It is named after one of the ASNA founders, Guy Okakok, Sr., who championed the rights of Alaska Natives. The academic scholarship is available to eligible Arctic Slope tribal members who are in post-secondary health care, social services, or other related programs with an intent to contribute to the health and well-being of the people of the Arctic Slope. Scholarship awardees receive a one-time issuance of \$2,500.00 per semester or \$5,000.00 per academic year, based on financial need.

ASNA is proud to announce the 2025-2026 Guy Okakok, Sr. Leadership Scholarship awardees: *Juliana Wilhelm, Kiara Burnell, Allana Nageak and Elizabeth Ahkiwgak.*

Juliana Wilhelm is a tribal member of the Native Village of Barrow and is the daughter of Ross and Justina Wilhelm of Utqiagvik. Juliana is pursuing a Bachelor's of Science Degree in Biology at Gonzaga University in Spokane, Washington. Upon graduation, Juliana looks forward to returning to Samuel Simmonds Memorial Hospital to support health care programs led by local people because she strongly believes that locals know their people best and can help them feel safe, supported and connected to their culture.

Kiara Burnell is a tribal member of the Native Village of Barrow and is the daughter of Avaiyak and Kristine Burnell of Utqiagvik. This fall, Kiara returned to Nebraska Wesleyan University to continue her pursuit in obtaining her Bachelor's of Nursing Degree. After completion of her education, Kiara looks forward to returning home to Utqiagvik to give back to her community as a Pediatric Doctor working for Samuel Simmonds Memorial Hospital.

Allana Nageak is a tribal member of the Native Village of Barrow and is the daughter of the late Pamiuq and Lilibeth Nageak. Allana is pursuing her Bachelor's Degree in Health Sciences at Fort Lewis College in Durango, Colorado. Allana plans to complete college and use her profession to address Arctic Slope health-related challenges such as high rates of illnesses and not enough mental health supports.



Elizabeth Ahkivgak is a tribal member of the Native Village of Barrow. Elizabeth is pursuing a Bachelor's of Science Degree in Energy and Sustainability Policy at Pennsylvania State University. With her knowledge and education Elizabeth plans to use her degree to uphold the public health and well-being of the people of the Arctic Slope through demonstrating the link between climate and health. In her free time Elizabeth enjoys sewing, beading, fishing, camping and hunting when she can.

ASNA Internship Program

Each year ASNA hires summer interns to work a variety of positions throughout the organization. This program allows high school graduates planning to attend college in the fall or college students who have returned to Utqiaġvik for the summer to gain valuable hands-on-work-experience at ASNA/SSMH and network with professionals in their respective fields of study.

2025 SUMMER INTERNS

- Kiara Burnell
- Alexis Edwardsen
- Brewster Fields III
- Allana Nageak
- Amare Nageak
- Julien Robinson
- Juliana Wilhelm

2025 Summer Interns (pictured left to right): ASNA VP of Administration Amanda Burnell, Brewster Fields III, ASNA President & CEO Martha Monnin, Amare Nageak, Allana Nageak, Alexis Edwardsen and Kiara Burnell.



QUYANAQ



Quyanaq!

Reflecting on our organization's resilience in 2025, we extend our heartfelt thanks to those who contributed to its successes. It is because of the leadership of our board of directors, administration, hospital administration, physicians, nurses and support staff that we can ensure that the people of the Arctic Slope are healthy and content.

We are thankful to the tribal councils for their support: Naqsraqmiut Tribal Council, Native Village of Atkasuk, Native Village of Barrow, Native Village of Kaktovik, Native Village of Nuiqsut, Native Village of Point Hope, Native Village of Point Lay and Wainwright Traditional Council.

Thank you to our partners, including: North Slope Borough (NSB), NSB Community Health Aide Program staff, NSB Emergency Management Services staff and volunteers, NSB Public Health Nursing staff, NSB Search & Rescue, Arctic Slope Regional Corporation, Alaska Native Tribal Health Consortium, Arctic Slope

Community Foundation, City of Utqiagvik, SKW Eskimos Inc. and the North Slope Borough School District. We would also like to recognize our outside partners, including: Iñisaġvik College, Alaska Pacific University and the State of Alaska.

In addition, we'd like to acknowledge those who contributed to the successful acquisition and installation of our Magnetic Resonance Imaging (MRI) machine: ACE Hardware—Top of the World, Alaska Airlines, Alaska Survey Associates, LLC, Alaska Mechanical, Inc., AMC Engineers, Arctic Slope Regional Corporation, BBFM Engineers, Inc., Chinook Fire Protection, Inc., Clark/Kjos Architects, LLC, Commercial Contractors, Inc., Cornerstone General Contractors, Inc., ETS Lindgren, LTD., Fullford Electric, Inc., GHD Designs/RIM Architects, Indian Health Service, Johnson Controls, J R Heritage Construction, Inc., Lynden Air Cargo, North Slope Borough Police Department, Northern Air Cargo, Probo Medical, Selwyn's Company, LLC, Siemens Medical Solutions USA, Inc., State of Alaska, The Great Alaskan Flooring Company and World Wide Movers.

We look forward to our continued success in 2026.

INCOME STATEMENT

OPERATING REVENUE

	2025	2024	2023
Grant and contract revenue	\$ 50,275,365	48,526,996	57,423,196
Patient service revenue, <i>net</i>	74,911,463	76,430,672	56,242,252
Other	1,559,653	1,424,282	3,825,100
TOTAL OPERATING REVENUE	126,746,481	126,381,950	117,490,548

OPERATING EXPENSES

Salaries and fringe benefits	66,038,402	59,834,021	57,258,416
Contractual and professional services	27,321,383	25,730,743	27,106,694
Supplies	9,119,691	9,361,490	8,718,071
Depreciation	8,671,240	7,636,108	7,235,655
Direct assistance payments to individuals	3,907,707	3,568,420	2,640,098
Travel and per diem	2,360,336	2,176,628	1,978,833
Other	10,943,341	8,564,887	12,921,332
TOTAL OPERATING EXPENSES	128,362,100	116,872,297	117,859,099

OPERATING INCOME	(1,615,619)	9,509,653	(368,551)
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NET NON-OPERATING REVENUES

Nonoperating grant revenue	—	—	1,981,205
Investment income	13,294,834	15,093,089	7,233,707
Interest expense	—	—	—
Gain (loss) on sale of capital assets	—	—	—
PPP forgiveness revenue	—	—	—
Capital contributions	7,092,895	3,489,847	2,592,729
CHANGE IN NET POSITION	18,789,110	28,092,589	11,439,090

Net position at beginning of year	308,693,783	280,601,196	269,162,106
NET POSITION AT END OF YEAR	\$ 327,482,893	308,693,783	280,601,196

BALANCE SHEET

ASSETS	2025	2024	2023
Current assets	\$ 80,141,301	74,022,650	64,077,046
Investments	93,969,848	83,295,985	70,929,584
Capital assets, <i>net of accumulated depreciation</i>	193,861,064	191,610,281	186,051,145
TOTAL ASSETS	367,972,213	348,928,916	321,057,775
LIABILITIES			
Current liabilities	40,489,320	40,235,133	40,456,579
Long Term Liabilities	—	—	—
NET POSITION			
Net investment in capital assets	192,991,679	187,933,834	186,051,145
Unrestricted	134,491,214	120,759,949	94,550,051
TOTAL NET POSITION	\$ 327,482,893	308,693,783	280,601,196



ASNA
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